

Quarterly Report

for the six month period ended June 30, 2018





# SAVARIA CORPORATION Management's Report

For the Three-Month and Six-Month Periods Ended June 30, 2018

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#### 1. Basis of Presentation

This management's report is designed to assist the reader in better understanding the business of Savaria Corporation, its business context, its strategies, its risk factors and its key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and six-month periods ended June 30, 2018, in comparison with that for the corresponding periods of fiscal 2017. It also provides a comparison of its statements of financial position as at June 30, 2018 and December 31, 2017. Unless otherwise indicated, the terms "the Corporation", "Savaria", "We" and "Our" refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 – Continuous Disclosure Obligations*, this report should be read in conjunction with the unaudited condensed consolidated interim financial statements for the second quarter 2018 and accompanying notes, and with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2017 and the Management's Report for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars and all amounts in tables are in thousands of dollars, except per share amounts.

The financial statements prepared in accordance with International Financial Reporting Standards ("IFRS") and the management's report have been reviewed by Savaria's Audit Committee and approved by its Board of Directors and not reviewed by the Corporation's auditor.

This management's report was prepared as at August 8, 2018. Additional information, including the Annual Information Form, are available on SEDAR's website at <a href="https://www.sedar.com">www.sedar.com</a>.

# 2. Forward-Looking Statements

This MD&A includes certain statements that are "forward-looking statements" within the meaning of the securities laws of Canada. Any statement in this MD&A that is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words "believe", "could", "should", "intend", "expect", "estimate", "assume" and other similar expressions are generally intended to identify forward-looking statements. It is important to know that the forward-looking statements in this MD&A describe our expectations as at August 8, 2018, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties that may cause Savaria's or the industry's outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetization, mergers, acquisitions, other business combinations or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.



The foregoing risks and uncertainties include the risks set forth under "Risks and Uncertainties" in our 2017 Annual Management Discussion and Analysis as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

# 3. Compliance with International Financial Reporting Standards

The Corporation's financial statements have been prepared in accordance with IFRS. However, the Corporation uses non-IFRS measures such as EBITDA, EBITDA per share, working capital, current ratio, book value per share, cash per share and total net debt to invested capital ratio for analysis purposes to measure its financial performance. EBITDA means earnings before interest, income taxes, depreciation and amortization ("EBITDA") while EBITDA per share means EBITDA per average diluted number of common shares outstanding. Adjusted EBITDA means EBITDA as defined above before realized and unrealized business acquisition costs, the value adjustment on acquired inventories, the compensation expense on share options granted, the proceeds from an insurance claim and the gain on a financial instrument, while adjusted EBITDA per share means adjusted EBITDA per average diluted number of common shares outstanding. The Corporation uses adjusted EBITDA because it believes that it is a meaningful measure of its operating performance without the effects of stockbased compensation, acquisition costs, value adjustments on acquired inventories, proceeds from insurance claims and gains on financial instruments. Reconciliation between net income and EBITDA and adjusted EBITDA is provided in section 8, Summary of Quarterly Results. Working capital is defined as the result of current assets less current liabilities while the current ratio is defined as the result of current assets divided by current liabilities. Book value per share corresponds to the result of shareholders' equity divided by the number of shares outstanding at the end of each quarter and cash per share corresponds to the result of cash divided by the number of shares outstanding at the end of each period.

Total net debt to invested capital ratio is the result of the total of long-term debt less the net result of cash and bank loans ("numerator") divided by the total of shareholders' equity and the numerator.

Although management, investors and analysts use these measures to evaluate the Corporation's financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures may therefore not be comparable to similar measures reported by other companies.

# 4. Business Overview

Savaria is one of North America's leaders in the accessibility industry. It provides accessibility solutions for the physically challenged to increase their comfort, their mobility and their independence. The diversity of its product line, one of the most comprehensive on the market, includes stairlifts, wheelchair lifts, ceiling lifts, residential and commercial elevators and the conversion and adaptation of vehicles. The Corporation entered the Medical Products market through the acquisition of Span-America Medical Systems, Inc. ("Span") in June 2017 (see the *Span Segment* below for details).

The Corporation, whose headquarters along with a vehicle conversion plant are located in Laval, Quebec, in a 57,000-square-foot building, also has a 125,000-square-foot plant in Brampton, Ontario, a 75,000-square-foot plant in Huizhou, China, a 27,000-square-foot plant in Toronto, Ontario as well as 11 sales offices and retail stores throughout Canada and sales offices in Baltimore, Maryland and Denver, Colorado in the United States,



and in Brisbane, Australia. Following the acquisition of Span, the Corporation now also has a 188,000-square-foot plant in Greenville, South Carolina and a 50,000-square-foot plant in Beamsville, Ontario.

# **Operating Segments of the Corporation**

The Corporation manages its operations under three operating segments, *Accessibility, Adapted Vehicles* and *Span*. These segments are structured according to the market segments they address.

#### Accessibility Segment (50% of Revenue in the first six months of 2018; 60% of Revenue in 2017)

Through its *Accessibility* segment, Savaria designs, manufactures, distributes and installs accessibility products such as stairlifts for both straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. The products are manufactured, assembled and customized at the Brampton, Ontario, plant and are offered through a network of some 400 retailers, which are primarily located in North America. Through the acquisition of Premier Lifts, Inc. ("Premier Lifts") and Master Lifts Australia Pty Ltd ("Master Lifts") in 2017 and of H.E.S. Elevator Services, Inc. ("H.E.S.") in 2018, Savaria has expanded its direct sales territory of residential elevators to the Baltimore-Washington and Denver areas and its sales territory of accessibility products to Australia. The Huizhou, China, plant is the main supplier of parts and components for the Brampton plant; also, it assembles product components and finished products mainly for the benefit of the Corporation and for the sale of products on the Asian, European and Australian markets. Operation of this Chinese subsidiary allows Savaria to obtain competitive pricing on its purchases. Through its Silver Cross division, the Corporation operates a network of franchises and corporate stores in which new and recycled accessibility equipment is sold.

#### • Adapted Vehicles Segment (12% of Revenue in the first six months of 2018; 15% of Revenue in 2017)

Through its *Adapted Vehicles* segment, Savaria converts and adapts minivans to facilitate the transport of mobility challenged people via its Van-Action (2005) Inc. (Laval, Quebec) and Freedom Motors Inc. (Toronto, Ontario) subsidiaries. Its Silver Cross Automotive Inc. subsidiary distributes converted vehicles in the Ontario, Alberta and British Columbia retail markets. The product line-up includes models with rear entry, side entry or dual entry. By adding a ramp and lowering the floor, minivans become accessible to people in wheelchairs. They can be used for personal or commercial purposes.

# • Span Segment (38% of Revenue in the first six months of 2018; 25% of Revenue between the acquisition on June 16, 2017 and December 31, 2017)

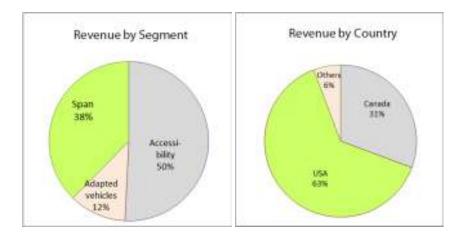
The Corporation entered the medical products market through the acquisition of Span in June 2017. In Greenville, South Carolina, the Corporation designs, manufactures and markets a comprehensive selection of therapeutic support surfaces and other pressure management products for the medical market. Pressure management products made up 57% of total Span revenue in the first six months of 2018. In Beamsville, Ontario, Span manufactures and markets medical beds. Medical beds and related products made up 25% of total Span revenue for the first six months of 2018. Medical products are sold primarily in North America to customers in the major segments of the health care market, including long-term care facilities, acute care hospitals and home health care providers.

To those two main product lines, secondary products are added. As such, Span manufactures and markets foam mattress overlays and pillows sold to various retail customers in the U.S. market. Consumer sales made up 12% of total Span revenue in the first six months of 2018.

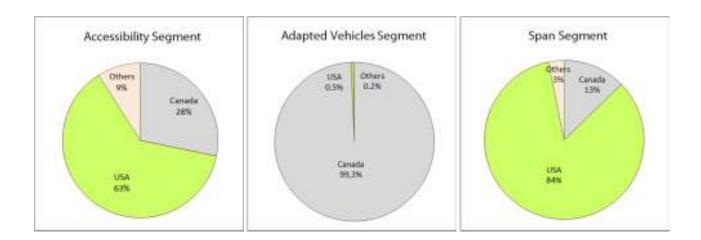
Lastly, Span manufactures and markets certain products for the industrial market, mainly foam products, which are sold to a variety of sectors, including the automotive, packaging and water sports equipment industries. Industrial products made up 6% of total Span revenue in the first six months of 2018.

# Revenue Breakdown per Segment per Country

During the first six months of 2018, Savaria's total revenue was recorded in the United States (63%), Canada (31%) and, to a lesser extent, outside North America (6%). Revenue breakdown per segment and country is as follows:



Revenue breakdown per country for the three segments is as follows:



Revenue for first six months of 2018 amounts to \$61.4 million ("M") for the *Accessibility* segment, \$46.2 M for the *Span* segment and \$14.3 M for the *Adapted Vehicles* segment and, for total revenue of \$120.8 M, taking into account consolidation eliminations of \$1.1 M. In this report, unless specifically mentioned, the analysis covers the three segments.

The Corporation employs some 800 employees and its shares are listed on the Toronto Stock Exchange under the symbol "SIS".

# **Operations in Foreign Exchange**

The Corporation is subject to foreign currency fluctuations from the conversion of revenue, expenses, assets and liabilities of its foreign operations and from commercial transactions denominated mainly in U.S. dollars. Transactions denominated in foreign currencies are initially recorded at the functional currency rate of exchange in effect at the date of the transactions, excluding the impact of forward foreign exchange contracts, while the statement of income of foreign operations is converted at the average exchange rate for the period.

The foreign exchange rates used to convert assets and liabilities into Canadian dollars were as follows, as at:

	June 30, 2018 (unaudited)	December 31, 2017
USD (Canadian equivalent of U.S. \$1)	1.3133	1.2571

The foreign exchange rates used to convert revenue and expenses into Canadian dollars were as follows:

(unaudited)	Quarters ended June 30		Six Months ended June 30	
	2018	<b>2018</b> 2017		2017
USD (Canadian equivalent of U.S. \$1)	1.2911	1.3449	1.2781	1.3343

The Corporation uses foreign exchange contracts to reduce the risks related to currency fluctuations, so the variations in the rates presented above may not be representative of the actual impact of exchange rates on financial results (see *Hedging of Foreign Exchange Rates* in section 9 for details).

#### 5. Business Context

# A Fast-Growing Market due to the Aging of the Population

Equipment designed for the accessibility market is sold to wheelchair users and to elderly people with mobility challenges for whom stairs and raised building entrances are major obstacles. The Span pressure management products and medical beds are most commonly used in long-term care facilities and, to a lesser extent, in home care settings. These products are well positioned to benefit from the expected growth in the aging population in North America. The number of people requiring accessibility products, pressure management products and medical beds will therefore steadily grow as the population continues to age.

According to a 2016 Canadian census, 5.9 million people – representing 16.9% of Canada's population – were 65 years and older compared with 5 million or 14.4% at the last census in 2011. These numbers are expected to continue rising, with a projected 10.4 million people – or 24% of Canada's population – 65 years and older by 2031 and 12 million – or 26% by 2061. Similar trends, although less pronounced, are noticed in the United States. The population aged 65 and over has increased from 36.2 million in 2004 to 46.2 million in 2014 (a 28%)



increase) and is projected to increase to 82.3 million – or 21.7% of the population by 2040 and to 98 million by 2060.

Consequently, the number of people requiring accessibility equipment, pressure management products and medical beds will grow, for several reasons. Firstly, the older population is growing and people's life expectancy increasing. According to an *Organisation for Economic Co-operation and Development* ("OECD") study titled *Health at a Glance 2013*, some 24 countries now have an average life expectancy of 80 years and over. Secondly, seniors are increasingly well-off and will hence have the means to adapt their own homes in order to remain there. Based on the same 2016 Canadian census as above and the 2010 U.S. census, 93% of Canadians and 96% of Americans 65 years and older lived in private households or dwellings with the balance living in collective dwellings. Finally, the family structure and care of aging people are changing, increasingly requiring accessibility equipment to be installed in these people's homes and public buildings and increasing the need for medical beds and pressure management products in home care settings.

In addition, Statistics Canada indicates that 7.2% of Canadians of all ages currently suffer from some type of mobility disability. Similarly, 6.9% of Americans suffer some form of ambulatory disability. In keeping with the aging of the population, the proportion of people with disabilities is expected to increase in the coming years.

These fundamental changes will definitely have a major impact on the demand for accessibility products. In addition, because of the aging population and high cost of living in institutions for people with mobility challenges, various public and private organizations in both the United States and Canada could reimburse the cost of such devices, as is common today in some European countries.

Along with demographic factors, the demand for accessibility products is also affected by economic conditions and the strength of home and institutional construction.

Since most of the Corporation's products are custom-made, large-scale manufacturing and imports are not a serious threat. Although competing products are of a high quality and sold at competitive prices, Savaria stands apart for its operational flexibility, the reliability and safety of its products and the quality of its after-sales service.

The retail market, meanwhile, is highly fragmented. There are over a thousand resellers of accessibility products in North America.

# 6. Vision, Mission and Strategy

# **Our Vision**

Remain a leader in the global market for personal mobility products. Distribute the most extensive line of products designed to increase personal mobility and comfort, having the reputation of being the safest and most durable on the market. Develop and maintain a customer-driven culture, which recognizes and respects the needs and desires of our customers, end users and employees. Strategically expand around the world in order to grow revenue and optimize purchasing power.

#### **Our Mission**

To design, engineer, manufacture and market the most comprehensive high-quality reliable and customized line of products that improves personal comfort, mobility and independence. To always provide a business culture and environment based on customer-driven principles, teamwork and mutual respect.



# **Our Strategy**

To strengthen its predominant position in the personal mobility products market, Savaria executes several strategies.

Savaria regularly develops and markets new products, providing the most extensive product selection in the industry to its 400 active distributors and its Canadian, American and Australian direct sales centers.

#### Achievements:

- The design of the new M2lift, a convenient and affordable vertical platform lift geared toward the residential market.
- The ongoing design of a new line of safe patient handling products, including a fixed and portable ceiling lift, customizable slings, a complete track system and related accessories which is in development at our research and development center in Magog, Quebec.
- Savaria stays abreast of business opportunities in the accessibility market, such as strategic acquisitions, that would give it the opportunity to extend its range of products, to acquire new brands, or to increase revenue of its existing products (see section 15 Subsequent events).

#### Achievements:

- Acquisition of the assets of H.E.S. in April 2018. This acquisition complements the acquisition of Visilift LLC ("Visilift") in Colorado and helps strengthen the Corporation's presence and our direct sales network in this market.
- Purchase of the assets of Master Lifts in December 2017. This acquisition provides Savaria with a
  national sales platform to gain access to the Australian market by leveraging Master Lifts's national sales
  network.
- Signature in August 2017 of an agreement to purchase the assets of Visilift (see section 15 *Subsequent events*). This acquisition will allow Savaria to add round and octagonal panoramic glass or acrylic elevators, the *Vuelift* elevator, to its line of residential elevators.
- Purchase of Span in June 2017. This transaction contributes to Savaria reaching its long-term strategic growth objectives by penetrating a strategic market in a key territory for Savaria and had the following key benefits:
  - Further diversified Savaria's accessibility portfolio with highly complementary products, providing customers with a complete comfort and mobility offering.
  - Significantly strengthened Savaria's ability to penetrate government and institutional accounts given Span's vast U.S. sales infrastructure and deep client relationships.
  - Opened the door to market its new ceiling lifts product line, through Span's established distribution channels.
  - Enhanced Savaria's production footprint with extensive U.S.-based manufacturing capabilities and additional production capacity in Ontario.
  - The 188,000-square-foot facility in Greenville also provides Savaria with the flexibility to manufacture locally certain accessibility products for sale into the U.S. market.
- Savaria actively stays at the cutting edge of technology, to remain competitive and to provide its customers innovative tools, allowing it to optimize its business processes and to simplify the work of its dealers.
- Lastly, Savaria constantly strives to optimize its cost structure to increase profitability and production capacity.



#### Achievements:

- During the second quarter of 2018, Savaria shifted the production of its ceiling lift products for domestic sale into the U.S. market to Span's facility in Greenville, South Carolina, which will enable the Corporation to reach the U.S. market more efficiently.
- For the same reason, Savaria is in the process to assemble and distribute its K2 straight stair lift for domestic sales into the U.S. market in its facility in Greenville, South Carolina.
- Acquisition in July 2017 of a 27,000-square-foot building in Toronto, Ontario, to consolidate the Adapted
   Vehicles activities of that region under one roof and free up space in the Brampton, Ontario plant for the
   Accessibility activities which are growing.

The Corporation is exposed to various business risks which could have an impact on its ability to maintain its current market share and profitability, as well as to achieve its short-term and long-term strategic objectives. These risks are described in section 16. *Risks and Uncertainties*.

# 7. Second-Quarter 2018 Highlights

Second-quarter results reached unprecedented levels for a 2<sup>nd</sup> quarter in terms of Revenue, Operating Income and Adjusted EBITDA.

**Revenue up 61.2%:** For the 2<sup>nd</sup> quarter of 2018, revenue is up \$24.4 M, at \$64.2 M, compared to \$39.8 M same quarter previous year.

**Operating income up 94.1%:** Operating income is up \$4.2 M, at \$8.7 M for the 2<sup>nd</sup> quarter of 2018, compared to \$4.5 M same quarter previous year.

**Net earnings up 131%:** Net earnings are up \$3.6 M, at \$6.4 M, for the 2<sup>nd</sup> quarter of 2018, compared to \$2.8 M same quarter previous year.

**Adjusted EBITDA up 49.8%:** The Corporation's adjusted EBITDA amounted to \$10.1 M for the 2<sup>nd</sup> quarter of 2018 compared to \$6.7 M same quarter previous year, an increase of \$3.4 M. Reconciliation between net income and adjusted EBITDA is provided in section 8, *Summary of Quarterly Results*.

#### **Bought Deal Placement**

During the 2<sup>nd</sup> quarter, the Corporation completed a bought deal placement resulting in the issuance of 3,450,000 common shares and net proceeds of \$53.8 M (see A*vailable Sources of Financing* in section 10).

#### Acquisition of H.E.S. Lift Services Inc.

On April 12, 2018, the Corporation acquired the assets of H.E.S. through its subsidiary Savaria USA Inc. H.E.S. is an elevator distributor based in Denver, Colorado. This acquisition complements the acquisition of the assets of luxury elevator manufacturer Visilift in Colorado and helps strengthen the Corporation's presence and its direct sales network in this market.



# 8. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

(in thousands, except per-share amounts	20	18		201	1 <b>7</b> <sup>(7)</sup>		2016 (7)	
and percentages – unaudited)	Quarter 2 <sup>(3)</sup>	Quarter 1	Quarter 4 <sup>(4)</sup>	Quarter 3	Quarter 2 <sup>(5)</sup>	Quarter 1 <sup>(6)</sup>	Quarter 4	Quarter 3
Revenue	\$64,235	\$56,592	\$55,249	\$56,988	\$39,841	\$31,663	\$30,986	\$32,440
Gross margin as a % of revenue	33.8%	33.1%	36.3%	34.9%	32.9%	34.3%	35.9%	34.4%
Operating expenses (1)	\$13,869	\$12,888	\$13,318	\$12,778	\$7,399	\$6,177	\$6,094	\$6,254
% of revenue	21.6%	22.8%	24.1%	22.4%	18.6%	19.5%	19.7%	19.3%
Operating income	\$8,680	\$5,496	\$6,589	\$6,932	\$4,472	\$4,643	\$4,999	\$4,865
% of revenue	13.5%	9.7%	11.9%	12.2%	11.2%	14.7%	16.1%	15%
Gain (loss) on foreign exchange	\$216	\$103	\$46	\$(334)	\$(129)	\$(94)	\$311	\$197
Net income	\$6,376	\$3,772	\$8,335	\$4,812	\$2,764	\$3,337	\$3,740	\$3,415
Earnings per share – diluted	\$0.14	\$0.09	\$0.20	\$0.11	\$0.07	\$0.09	\$0.10	\$0.09
EBITDA (2)	\$11,162	\$7,352	\$9,073	\$9,017	\$4,935	\$5,104	\$5,835	\$5,577
Adjusted EBITDA (2)	\$10,106	\$7,924	\$9,537	\$9,604	\$6,745	\$5,229	\$5,986	\$5,721
Adjusted EBITDA per share – diluted	\$0.23	\$0.19	\$0.24	\$0.23	\$0.17	\$0.14	\$0.16	\$0.15
Dividend declared per share	\$0.09	\$0.09	\$0.09	\$0.10	\$0.07	\$0.06	\$0.07	\$0.05

<sup>(1)</sup> Operating expenses include administrative, selling, engineering and research and development expenses.

The acquisitions in recent years, coupled with organic growth, have generated record revenue from quarter to quarter. The significant increase in revenue since the 3<sup>rd</sup> quarter of 2017 is mainly due to the acquisition of Span in June 2017, whereas the activities acquired from Premier Lifts in February 2017, from Master Lifts in December 2017 and from H.E.S. in April 2018 also contributed to the increase, although in a lesser extent. The steady growth in revenue is also due to Savaria launching new products and to an increase in sales of certain existing products.



<sup>(2)</sup> Reconciliation of EBITDA and adjusted EBITDA with net income provided in the table that follows.

<sup>(3)</sup> The results include the acquisition of H.E.S., effective on April 12, 2018.

<sup>(4)</sup> The results include the acquisition of Master Lifts, effective on December 14, 2017.

<sup>(5)</sup> The results include the acquisition of Span, effective on June 16, 2017.

<sup>(6)</sup> The results include the acquisition of Premier Lifts, effective on February 10, 2017.

<sup>(7)</sup> Revenue and Gross margin as a % of revenue for 2017 have been restated in order to reflect the change in presentation related to freight revenue in accordance with IFRS 15. However, 2016 numbers have not been restated. See subsection 12B) New accounting standards and interpretations adopted during first six months.

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Gross margin, which was at 34,8% in 2017, is at 33.5% for the first six months of 2018. Span's acquisition in June 2017 has contributed in general to increase the percentage of gross margin. However, in the first six months of 2018, the margin in this segment decreased from 34.5% for the 4<sup>th</sup> quarter of 2017 to 29.8%, bringing down the consolidated margin. For more details, refer to *Gross Margin* in section 9 *Operating Results*.

Operating expenses are up since the 2<sup>nd</sup> quarter of 2017 mainly because of the impact of the previously mentioned acquisitions and the amortization of the intangible assets related to those acquisitions. In percentage of revenue, they were at 19.5% in 2016 and are holding steady at 22% in 2017 and 2018.

Adjusted EBITDA of 2017 is at 16.7% of revenue, whereas it is at 14.9% of revenue in the first six months of 2018. This decrease is due to the arrival of the new Span segment.

# Reconciliation of EBITDA and Adjusted EBITDA with Net Income

As mentioned in section 3, although EBITDA and adjusted EBITDA are not recognized measures according to IFRS, they are used by management, investors and analysts to assess the Corporation's financial and operating performance. Reconciliation between net income and EBITDA and adjusted EBITDA is provided in the table below.

	20	18		2017				2016		
(in thousands – unaudited)	Quarter 2	Quarter 1	Quarter 4	Quarter 3	Quarter 2	Quarter 1	Quarter 4	Quarter 3		
Net income	\$6,376	\$3,772	\$8,335	\$4,812	\$2,764	\$3,337	\$3,740	\$3,415		
Plus:										
Interest costs	813	406	503	399	152	182	187	247		
Income tax expense (recovery)	2,216	1,335	(2,286)	1,386	1,510	1,147	1,510	1,512		
Depreciation of fixed assets	709	650	613	774	444	368	353	336		
Amortization of intangible assets	1,203	1,192	1,911	1,662	211	187	172	179		
Less:										
Interest income	155	3	3	16	146	117	127	112		
EBITDA	11,162	\$7,352	\$9,073	\$9,017	\$4,935	\$5,104	\$5,835	\$5,577		
Stock-based compensation	295	215	315	277	212	86	104	94		
Business acquisition costs, realized and unrealized	763	357	149	199	1,263	39	47	50		
Value adjustment on acquired inventories	-	-	-	111	335	-	-	-		
Less:										
Proceeds from insurance claim	1,611	-	-	-	-	-	-	-		
Gain on financial instrument	503	-	-	-	-	-	-	-		
Adjusted EBITDA	\$10,106	\$7,924	\$9,537	\$9,604	\$6,745	\$5,229	\$5,986	\$5,721		

# 9. Operating Results

The following sections provide a detailed analysis of operating results for the 2<sup>nd</sup> quarter and first six months of 2018 compared with the same periods of 2017. The detailed analysis of prior quarters is provided in the interim reports for fiscal 2018, 2017 and 2016, available on SEDAR's website at <a href="https://www.sedar.com">www.sedar.com</a>.

# **Segment Information**

Certain financial data on the Corporation's three operating segments is presented in the following tables. For more information on the segments, refer to *Operating Segments of the Corporation* in section 4.



(in thousands of dollars, except for percentages - unaudited)		3 Months			6 Months	
percentages - unauditeu)	2018	2017	Change	2018	2017	Change
Revenue						
Accessibility	\$33,536	\$29,495	13.7%	\$61,388	\$54,033	13.6%
Adapted vehicles	7,276	7,038	3.4%	14,289	14,255	0.2%
Span	24,126	3,428	604%	46,270	3,428	1,250%
Consolidation eliminations	(703)	(120)	(486)%	(1,120)	(212)	(428)%
Total	\$64,235	\$39,841	61.2%	\$120,827	\$71,504	69%
EBITDA	-			·		
Accessibility	\$7,803	\$5,652	38.1%	\$13,061	\$10,314	26.6%
% of revenue	23.3%	19.2%	n/a	21.3%	19.1%	n/a
Adapted vehicles	\$600	\$576	4.2%	\$1,105	\$1,285	(14)%
% of revenue	8.2%	8.2%	n/a	7.7%	9%	n/a
Span	\$3,868	\$108	3,481%	\$6,386	\$108	5,813%
% of revenue	16%	3.2%	n/a	13.8%	3.2%	n/a
Head Office	\$(1,109)	\$(1,401)	(20.8)%	\$(2,038)	\$(1,668)	22.2%
Total	\$11,162	\$4,935	126%	\$18,514	\$10,039	84.4%
% of revenue	17.4%	12.4%	n/a	15.3%	14%	n/a
Adjusted EBITDA						
Accessibility	\$7,803	\$5,652	38.1%	\$13,061	\$10,354	26.1%
% of revenue	23.3%	19.2%	n/a	21.3%	19.2%	n/a
Adapted vehicles	\$600	\$576	4.2%	\$1,105	\$1,285	(14)%
% of revenue	8.2%	8.2%	n/a	7.7%	9%	n/a
Span	\$2,295	\$443	418%	\$4,813	\$443	986%
% of revenue	9.5%	12.9%	n/a	10.4%	12.9%	n/a
Head Office	\$(592)	\$74	(900)%	\$(949)	\$(108)	779%
Total	\$10,106	\$6,745	49.8%	\$18,030	\$11,974	50.6%
% of revenue	15.7%	16.9%	n/a	14.9%	16.7%	n/a

Revenue of the *Accessibility* segment is up \$4 M, from \$29.5 M for the 2<sup>nd</sup> quarter of 2017 to \$33.5 M for the 2<sup>nd</sup> quarter of 2018 and up \$7.4 M for the first six months, from \$54 M in 2017 to \$61.4 M for the same period of 2018. This increase in revenue results from the addition of the activities of Master Lifts in the 4<sup>th</sup> quarter 2017 and of H.E.S. in April 2018. These acquisitions contributed \$1.5 M in the 2<sup>nd</sup> quarter and \$3.6 M for the six-month period. The balance comes from organic growth. Revenue for the *Adapted Vehicles* segment is slightly up by 3.4% in 2<sup>nd</sup> quarter of 2018 compared to 2<sup>nd</sup> quarter 2017, at \$7.3 M, and is stable for the six-month period, at \$14.3 M. The *Span* segment shows revenue up by \$20.7 M in the 2<sup>nd</sup> quarter of 2018 and \$42.8 M in the first six months of 2018 since it was present only from mid-June 2017 following its acquisition by Savaria. These results

are up 16.7% for the three-month period and 14% for the six-month period compared to the same periods previous year; these increases are primarily attributable to the medical business unit.

Adjusted EBITDA for the *Accessibility* segment increased by \$2.1 M in the 2<sup>nd</sup> quarter of 2018, from \$5.7 M in 2017 to \$7.8 M in 2018, and \$2.7 M in the first six months of 2018, from \$10.4 M in 2017 to \$13.1 M in 2018. The increase in percentage is higher than the increase in revenue due to an improvement in the percentage of the gross margin of this segment. The increase in adjusted EBITDA of the *Adapted Vehicles* segment is in line with the 2<sup>nd</sup> quarter revenue increase of 2018 in this segment, while the adjusted EBITDA for the first six months is somewhat down due to a lower gross margin percentage in 2018. The *Span* segment contributed \$1.9 M to the increase of the adjusted EBITDA for the 2<sup>nd</sup> quarter of 2018 and \$4.4 M for the first six months of 2018. In spite of the lower adjusted EBITDA percentage of this segment, at 9.5% in the 2<sup>nd</sup> quarter of 2018 and 10.4% in the first six months of 2018, the consolidated adjusted EBITDA is still very satisfactory thanks to the excellent performance of the *Accessibility* segment, which generated adjusted EBITDA of 23.3% in the 2<sup>nd</sup> quarter of 2018 and 21.3% in the first six months of 2018, compared to 19.2% for the same periods in 2017.

(in thousands of dollars, except for percentages)	As at June 30, 2018 (unaudited)	As at December 31, 2017 (recast <sup>(1)</sup> )	Change
Assets			
Accessibility	\$122,496	\$106,910	14.6%
Adapted vehicles	21,645	20,890	3.6%
Span	130,184	122,207	6.5%
Head Office	224,295	151,900	47.7%
Consolidation eliminations	(191,821)	(181,226)	(5.8)%
Total assets	\$306,799	\$220,681	39%

<sup>(1)</sup> Recast following the adjustment of the purchase price allocation of the 2017 business acquisitions.

Accessibility segment's assets are up 14.6% or \$15.6 M as at June 30, 2018 compared to December 31, 2017, mainly due to an increase in cash (+\$1 M), inventories in anticipation of the peak season and the launch of new products (+\$5.7 M), trade and other receivables (+\$1.7 M), fixed assets (+\$717,000), intangible assets and goodwill (+\$1.7 M), mainly related to the acquisition of H.E.S., and inter-company advances (+1.7 M \$). Adapted Vehicles segment's assets are up 3.6% or \$755,000 mainly due to an increase in cash (+\$1.1 M) and trade and other receivables (+\$156,000), partially offset by lower inventories (-\$862,000). Span segment's assets are up 6.5% or \$8 M due to an increase in cash (+\$1.1 M), trade and other receivables (+\$3.5 M) related to an increase in revenue in the 2<sup>nd</sup> quarter of 2018 compared to the 4<sup>th</sup> quarter of 2017, inventories (+\$1.6 M) and goodwill (+\$1.6 M) due to the increase in the end-of-period exchange rate.

Certain data on consolidated results for the 2<sup>nd</sup> quarter and first six months of 2018 and 2017 are presented in the following tables.

# **Gross Margin**

(in thousands of dollars, except for percentages - unaudited)		3 Months		6 Months			
,	2018	<b>2018</b> 2017 Change			2017	Change	
Revenue	\$64,235	\$39,841	61.2%	\$120,827	\$71,504	69%	
Cost of sales	\$42,533	\$26,718	59.2%	\$80,396	\$47,536	69.1%	
Gross margin	\$21,702	\$13,123	65.4%	\$40,431	\$23,968	68.7%	
% of revenue	33.8%	32.9%	n/a	33.5%	33.5%	n/a	

Revenue for the 2<sup>nd</sup> quarter of 2018 is up by \$24.4 M or 61.2%, from \$39.8 M in 2017 to \$64.2 M in 2018. The addition of Span's activities in the 2<sup>nd</sup> quarter of 2017 contributed \$20.7 M to revenue increase for the quarter. Revenue for the first six months of 2018 is up by \$49.3 M or 69% compared to the same period of 2017. The addition of Span's activities contributed \$42.8 M to revenue increase for the first six months.

Gross margin is up by \$8.6 M for the 2<sup>nd</sup> quarter and \$16.5 M for the first six months of 2018 compared to the corresponding periods of 2017. As a percentage of revenue, gross margin increased from 32.9% to 33.8% for the 2<sup>nd</sup> quarter and remained stable at 33.5% for the first six months in spite of a lower contribution by Span to the consolidated gross margin, thanks to the good performance of the Accessibility segment. Thanks to its increase in revenue, the Accessibility segment's gross margin increased from 36.2% in the 2<sup>nd</sup> quarter of 2017 to 38.9% in the 2<sup>nd</sup> quarter of 2018, an increase of 2.7 percentage points. However, Span's gross margin was 28.6% in the 2<sup>nd</sup> quarter of 2018 and 29.8% in the first six months of 2018, compared with 31.5% in the first six months of 2017. Being lower than Savaria's gross margin excluding Span, it brought down the consolidated margin. Indeed, Span's gross margin decreased by 1.7 percentage points in the first six months of 2018 compared to the corresponding period of 2017 for the following reasons: a) the increase in the price of foam (+\$494,000), b) the increase in direct labour at the Beamsville plant due to the significant increase in the minimum wage in Ontario (+\$138,000) and c) a less profitable mix of sales in the medical business unit due to faster growth in our bed product lines, which tend to have lower gross margins than pressure management products. The increase in expenses, which represents \$1.3 M on an annual basis, will be offset by an increase of 4% of the selling prices of pressure management products. This increase will be reflected gradually on revenue over the next year. On an annual basis, the expected increase in revenue is \$1.8 M. Excluding Span's operations, in 2018 the consolidated gross margin would have been 36.9% in the 2<sup>nd</sup> guarter and 35.7% in the first six months.

The purchase volume from Asia allows us to maintain our direct costs at a competitive level. The proportion of purchases made by the subsidiary Savaria Concord from the subsidiary Savaria Huizhou and other suppliers in Asia remains high, at above 50% of its raw material purchases for the first six months of 2018.

# Breakdown of Revenue by Country

		3 Months		6 Months			
(as a percentage of sales -unaudited)	2018	2017	Change	2018	2017	Change	
Canada	29.5%	39.5%	(10)	30.7%	41.1%	(10.4)	
United States	65.1%	53%	12.1	63.6%	52.7%	10.9	
Other countries	5.4%	7.5%	(2.1)	5.7%	6.2%	(0.5)	

# **Operating Income**

(in thousands of dollars, except percentages - unaudited)		3 Months		6 Months			
- unaudited)	2018	2017	Change	2018	2017	Change	
Operating costs	\$13,869	\$7,399	87.4%	\$26,757	\$13,576	97.1%	
% of revenue	21.6%	18.6%	n/a	22.1%	19%	n/a	
Other (income) expenses	\$(847)	\$1,252	(168)%	\$(502)	\$1,277	(139)%	
Operating income	\$8,680	\$4,472	94,1%	\$14,176	\$9,115	55.5%	
% of revenue	13.5%	11.2%	n/a	11.7%	12.7%	n/a	

The proportion of operating expenses relative to revenue increased in the 2<sup>nd</sup> quarter and first six months of 2018 compared to the same periods in 2017, from 18.6% to 21.6% and from 19% to 22.1% respectively. In terms of dollars, operating expenses increased by \$6.5 M and \$13.2 M for the same periods, partly due to the acquisition of Premier Lifts during the 1<sup>st</sup> quarter of 2017, Span during the 2<sup>nd</sup> quarter of 2017, Master Lifts during the 4<sup>th</sup> quarter of 2017 and H.E.S. during the 2<sup>nd</sup> quarter of 2018; this increase includes an amortization expense of intangible assets related to the acquisitions of \$864,000 for the 2<sup>nd</sup> quarter and \$1.7 M for the first six months. Were it not for these acquisitions, operating expenses would have increased by \$764,000 and \$1.4 M for the same periods. These increases are mainly due to an increase in engineering and research and development expense (+\$550,000 for the quarter and +\$907,000 for the first six months), in stock-based compensation expense (+\$83,000 for the quarter and +\$212,000 for the first six months) and head office remuneration (+\$59,000 for the quarter and +\$164,000 for the first six months).

Other (income) expenses in the 2<sup>nd</sup> quarter and first six months of 2018 include an insurance claim income of \$1.6 M for the quarter and six-month period, partially offset by business acquisition costs of \$763,000 for the quarter and \$1.1 M for the six-month period compared to \$1.3 M in the 2<sup>nd</sup> quarter and first six months of 2017.

The combined effect of the favourable change in gross margin and the unfavourable variation in operating expenses and the favourable variation of other (income) expenses results in an increase in operating income of \$4.2 M for the 2<sup>nd</sup> quarter and \$5.1 M for the first six months of 2018 compared to the same periods in 2017.

#### **Net Income**

(in thousands of dollars, except		3 Months		6 Months			
percentages - unaudited)	2018	2017	Change	2018	2017	Change	
Net finance costs	\$88	\$198	(55.6)%	\$477	\$357	33.6%	
Income before income tax	\$8,592	\$4,274	101%	\$13,699	\$8,758	56.4%	
Income tax expense	\$2,216	\$1,510	46.8%	\$3,551	\$2,657	33.6%	
Net income	\$6,376	\$2,764	131%	\$10,148	\$6,101	66.3%	
% of revenue	9.9%	6.9%	n/a	8.4%	8.5%	n/a	
EBITDA	\$11,162	\$4,935	126%	\$18,514	\$10,039	84.4%	
% of revenue	17.4%	12.4%	n/a	15.3%	14%	n/a	
Adjusted EBITDA	\$10,106	\$6,745	49.8%	\$18,030	\$11,974	50.6%	
% of revenue	15.7%	16.9%	n/a	14.9%	16.7%	n/a	

The favourable variation in net finance costs for the 2<sup>nd</sup> quarter of 2018 of \$110,000 compared to the same period in 2017 is mainly due to a favourable variation in net foreign exchange gains of \$345,000 and a gain on financial instrument of \$503,000 (see *Operations in Foreign Exchange* in section 4), offset by an increase in interest expense on long-term debt of \$696,000. The unfavourable variation of \$120,000 for the first six months of 2018 compared to the same period of 2017 is mainly due to an increase in interest expense on long-term debt of \$957,000 and a decrease in interest income of \$105,000, partially offset by a favourable variation in net foreign exchange gains of \$542,000 and the gain on financial instrument of \$503,000 (see *Operations in Foreign Exchange* in section 4).

The effective income tax rate of 25.8% for the 2<sup>nd</sup> quarter and 25.9% for the first six months of 2018 has decreased compared to the rates of 35.3% and 30.3% for the same periods previous year.

Net income is up \$3.6 M for the 2<sup>nd</sup> quarter and \$4 M for the first six months of 2018 compared to the same periods previous year. Span's positive impact amounts to \$1.9 M and \$2.2 M of this variation respectively. Adjusted EBITDA is up \$3.4 M in the 2<sup>nd</sup> quarter and \$6.1 M for the first six months of 2018 compared to the same periods in 2017; Span's positive impact amounts to \$1.9 M and \$4.4 M of this variation respectively. In the



Accessibility segment, the Brampton subsidiary contributed \$1.4 M and \$2.1 M respectively to the increase in the 2<sup>nd</sup> guarter and first six months.

# **Hedging of Foreign Exchange Rates**

In conformity with the hedging policy adopted by the Board of Directors, the Corporation uses foreign exchange contracts to reduce the risks related to currency fluctuations. It applies hedge accounting, which allows the recognition of gains, losses, revenues and expenses from derivative financial instruments in the same period as those related to the hedged item. Foreign exchange contracts are presented at their fair value in the statement of financial position according to their maturity date. Unrealized gains and losses not recognized as net income are recorded in *Accumulated other comprehensive income*. At the contract maturity, gains and losses are reclassified against revenue in net earnings.

As at June 30, 2018, the Corporation held foreign exchange contracts totaling \$70.5 M U.S. for a hedging period up to May 2022, at a weighted average rate of 1.2931. As at June 30, 2018, the unrealized loss on the foreign exchange contracts amounted to \$818,000 before deferred taxes and is reflected on the statement of financial position under *Derivative financial instruments* of current and non-current assets and current and non-current liabilities and is included in the *Accumulated other comprehensive income* balance.

The Corporation designates its US dollar denominated debt as a hedge for its net investment in its new *Span* subsidiary in the United States. This accounting treatment allows the Corporation to offset the designated portion of foreign exchange gain (or loss) from its debt against the foreign exchange loss (or gain) of its net investment in its subsidiary Span and to present it in other comprehensive income. For the quarter and six-month period ended June 30, 2018, foreign exchange gains of \$282,000 (\$245,000 after tax) and \$686,000 (\$483,000 after tax) were recorded in other comprehensive income.

# **Hedging of Interest Rates**

Since its debts bear interest at variable rates, the Corporation decided to enter into interest rate swap agreements to minimize its risk of variation of cash flow related to changes in interest rates on a portion of its long-term debt. Two interest rate swap agreements were terminated during the 2<sup>nd</sup> quarter of 2018 as it was no longer probable that the related borrowings would continue to exist. Hedge accounting has been discontinued and the cash flow hedge reserve for which future cash flows are no longer expected to be realized, in the amount of \$503,000, has been reversed to net income under *Finance income*. As at June 30, 2018, the Corporation held a swap agreement in Canadian dollars at an interest rate of 4.27% including a 1.75% stamping fee on a capital of \$50 M for a 5-year period (for more details, refer to *Available Sources of Financing* in section 10).

Consistent with our currency hedges, the Corporation applies hedge accounting, which enables the recording of unrealized gains and losses related to the derivative financial instrument to *Accumulated other comprehensive income*, while fair value is recorded in the statement of financial position. As at June 30, 2018, the unrealized loss on the interest rate swaps is \$306,000 before deferred taxes and is presented in the statement of financial position under *Derivative financial instruments* of non-current liabilities, and is included in *Accumulated other comprehensive income*.



#### 10. Financial Position

# **Working Capital**

(in thousands of dollars)	June 30, 2018 (unaudited)	December 31, 2017 (recast <sup>(1)</sup> )	Change	
Current assets	\$152,489	\$75,363	\$77,126	102%
Current liabilities	\$36,954	\$31,246	\$5,708	18.3%
Working capital	\$115,535	\$44,117	\$71,418	162%
Current ratio	4.13	2.41	1.72	71.4%

<sup>(1)</sup> Recast following the adjustment of the purchase price allocation of the 2017 business acquisitions.

Current assets increased by \$77.1 M between December 31, 2017 and June 30, 2018, mainly due to an increase in cash (+\$65.6 M), in inventories (+\$6.3 M) and in trade and other receivables (+\$4.8 M). See subsection *Cash Flows* in section 11 for details on cash flow variations.

Current liabilities increased by \$5.7 M between December 31, 2017 and June 30, 2018, mainly due to an increase in trade and other payables (+\$2.8 M), in deferred revenue (+\$1.3 M) and in current tax liabilities (+\$1.1 M).

Note that the number of days required to recover accounts receivable was stable as at June 30, 2018, at 43 days, compared to December 31, 2017.

# Non-current Assets and Liabilities and Equity

(in thousands of dollars)	June 30, 2018 (unaudited)	December 31, 2017 (recast <sup>(1)</sup> )	Change	
Non-current assets	\$154,310	\$145,318	\$8,992	6.2%
Non-current liabilities	\$72,145	\$50,652	\$21,493	42.4%
Equity	\$197,700	\$138,783	\$58,917	42.5%

<sup>(1)</sup> Recast following the adjustment of the purchase price allocation of the 2017 business acquisitions.

Non-current assets increased by \$9 M during the first six months of 2018, due to 1) a \$5 M deposit for the acquisition of Garaventa Accessibility AG ("Garaventa") (refer to section 15, Subsequent Events), 2) the increase in intangible assets and goodwill (+\$2.8 M), mainly due to the increase in the end-of-period exchange rate (+\$2.9 M), capitalized costs (+\$1.3 M) and the acquisition of H.E.S. (+\$1 M), partially offset by amortization expense (-\$2.4 M), 3) fixed assets (+\$1.7 M) and 4) deferred tax assets (+\$1.4 M), 5) partially offset by a

decrease in derivative financial instruments (- \$1.9 M) mainly related to a variation in unrealized gains (losses) on foreign exchange contracts.

Non-current liabilities increased by \$21.5 M during the first six months of 2018, mainly due to the increase in the non-current portion of the long-term debt (+\$20.9 M) and the variation in the gain (loss) of derivative financial instruments (+\$934,000).

The \$58.9 M increase in equity is mainly due to the bought deal placement completed during the 2<sup>nd</sup> quarter of 2018 (+\$54.7 M), to the impact of net income (+\$10.1 M) and the effect of the variation of the foreign exchange rates (+\$974,000) included in accumulated other comprehensive loss offset by declared dividends (-\$7.6 M).

As at June 30, 2018, Savaria benefited from a sound financial position with total assets of \$306.8 M, compared with \$220.7 M as at December 31, 2017, and total liabilities of \$109.1 M, compared with \$81.9 M as at December 31, 2017.

# **Share Information**

(in thousands)	June 30, 2018 (unaudited)	December 31, 2017
Number of common shares issued and outstanding	44,835	41,250

(in thousands - unaudited)	Quarters ended June 30		Six Months ended June 30		
	<b>2018</b> 2017		2018	2017	
Weighted average number of common shares outstanding used to calculate basic earnings per share	43,618	39,658	42,436	38,248	
Weighted average number of common shares outstanding used to calculate diluted earnings per share	44,496	40,641	43,342	39,140	

# **Available Sources of Financing**

(in thousands of dollars)	June 30, 2018 (unaudited)	December 31, 2017
Credit facilities:		
Authorized	\$110,000	\$110,000
Loans	9,973	38,861
Unused credit	100,027	71,139
Gross cash	73,336	7,719
Total	\$173,363	\$78,858

As shown above, the Corporation had total available funds of \$173.4 M as at June 30, 2018. This provides it with the flexibility to meet its potential obligations in the near term and to pursue acquisition opportunities.

As per its financing agreement with its financial institution, a revolving line of credit totaling \$110 M is at the Corporation's disposal. The agreement provides for an additional credit of \$50 M, available under certain conditions. An amount of \$10 M was drawn as at June 30, 2018. Only interest is payable monthly. This debt is presented as long-term in the consolidated statement of financial position.

On April 3, 2018, the Corporation entered into an amended and restated credit agreement. This agreement amends and updates the original credit agreement (i) by providing a \$50 M term facility whose funds were received on April 3, 2018; (ii) by adding the possibility of drawing in euros; and (iii) by postponing by one year the maturity date of the \$110 M revolving facility to April 3, 2023. The term facility is hedged by an interest rate swap (see *Hedging of Foreign Exchange Rates* in section 9 for details). Only interest is payable monthly. The credit facility is secured by the assets of the Corporation.

On May 4, 2018, the Corporation completed a bought deal placement of 3,450,000 common shares at a price of \$16.60 per share, for gross proceeds of \$57.3 M and proceeds, net of transaction fees of \$3.5 M, of \$53.8 M.

A process for consolidating Canadian dollars and US dollars bank accounts in Canada is in place. Under this process, any daily net debit balance is applied against the balance of the credit line while any daily net credit balance increases the balance of the credit line.

The Corporation minimizes its exposure to risks of variation of cash flow related to fluctuations in interest rates by keeping most of its debt at fixed rates using swap agreements (see *Hedging of Interest Rates* in section 9).

As at June 30, 2018, the Corporation's debt-to-equity ratio is nil as the Corporation's cash position is greater than its long-term debt (18.8% as at December 31, 2017).

# Other Data and Ratios

(in thousands of dollars, except per-share amounts - unaudited)	June 30, 2018	December 31, 2017	Change
Book value per share (1)	\$4.41	\$3.36	31.3%
Cash per share <sup>(1)</sup>	\$1.64	\$0.19	763%
Market capitalization	\$718,712	\$751,583	(4.4)%

<sup>(1)</sup> See definition in section 3, Compliance with International Financial Reporting Standards

Book value per share is up as at June 30, 2018 compared to December 31, 2017, mainly due to an increase in equity due to the placement completed during the 2<sup>nd</sup> quarter of 2018. Cash per share increased as a result of the increase of \$65.6 M in cash position for the first six months of 2018 related to the receipt of a term loan and the proceeds of the bought deal private placement. Market capitalization is down due to a decrease in the stock price of the Corporation's shares, which went from \$18.22 as at December 31, 2017 to \$16.03 as at June 30, 2018.



# 11. Cash Flows

The following table presents certain cash flow data for 2<sup>nd</sup> quarter and first six months of 2018 and 2017.

		3 Months		6 Months				
(in thousands of dollars - unaudited)	2018	2017	Change	2018	2017	Change		
Cash at the beginning of the periods	\$5,830	\$51,749	\$(45,919)	\$7,719	\$51,230	\$(43,511)		
Net cash related to operating activities	7,011	2,511	4,500	9,142	5,290	3,852		
Net cash related to investing activities	(8,183)	(103,211)	95,028	(9,614)	(107,915)	98,301		
Net cash related to financing activities	68,635	55,834	12,801	65,902	58,465	7,437		
Unrealized foreign exchange gain (loss) on cash held in foreign currencies	43	(110)	153	187	(297)	484		
Cash as at June 30	\$73,336	\$6,773	\$66,563	\$73,336	\$6,773	\$66,563		

The Corporation's cash flows from operating activities are up \$4.5 M for the 2<sup>nd</sup> quarter and \$3.9 M in the first six months compared to the same periods of the previous year. These variation are primarily due to a favourable variation in net income before tax, depreciation and financial charges (+\$6.3 M for the quarter, +\$8.5 M for the six-month period), partially offset by the unfavourable variation in non-cash items (-\$1 M for the quarter, -\$4.2 M for the six-month period - mainly due to variations in inventories, deferred income, trade and other receivables and trade and other payables).

Cash flow used in investing activities is down \$95 M in the 2<sup>nd</sup> quarter and \$98.3 M for the first six months of 2018 compared to the same periods of the previous year. This is mainly due to lower disbursements related to business acquisitions and deposits on acquisitions of \$92.2 M for the quarter and \$96.3 M for the six-month period, and additions and deposits on additions to fixed assets of \$3.2 M for the quarter and \$2.4 M for the first six months.

Regarding financing activities, cash flows are up \$12.8 M for 2<sup>nd</sup> quarter and \$7.4 M for the first six months of 2018 compared to the same periods of the previous year. These variations are mainly due to the favourable variation in the receipt of proceeds related to the issuance of shares of \$17.4 M for the quarter and the first six months of 2018, reduced by the absence of funds coming from the exercise of warrants of \$2.3 M for the quarter and \$7.9 M for the first six months of 2018 and the higher payment in dividends of \$1.1 M for the quarter and \$2.5 M for the six-month period.

# 12. Significant Accounting Policies and Estimates

# (A) Accounting Estimates

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment are the goodwill, the measurement of the identifiable assets acquired during business acquisitions, the measurement of the fair value of derivative financial instruments and the warranty and inventory obsolescence provisions. Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units, the identification of operating segments and the determination of foreign operations' functional currency.

These estimates are based on management's knowledge of current events and on the measures the Corporation could take in the future. Actual results may differ from these estimates.

# (B) New accounting standards and interpretations adopted during first six months

The following new standards and amendments to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at June 30, 2018:

- Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)
- IFRS 9 Financial Instruments
- IFRS 15 Revenue from Contracts with Customers
- IFRIC 22 Foreign Currency Transactions and Advance Consideration

None of these amendments had a significant impact on the financial statements except for IFRS 15 which had an impact on the presentation of freight revenue. In line with IFRS 15, it has been determined that freight is a service distinct from the sale of goods; the amount invoiced to the customer must thus be added to revenue while the amount invoiced by the carrier must be added to the cost of sales. This change had no impact on the Corporation's net income, but it increased both its revenue and its cost of sales by the same amount. To reflect this change in the comparative results for 2017, revenue and cost of sales were both increased by \$707,000 each for the 2<sup>nd</sup> quarter and \$1.2 M each for the first six months.

# 13. Internal Control over Financial Reporting

#### **Disclosure Controls and Procedures**

The Chief Executive Officer and the Chief Financial Officer of the Corporation are in charge of establishing and maintaining disclosure controls and procedures, as defined by *Multilateral Instrument 52-109* of the Canadian Securities Administrators.

As stated in the 2017 annual Management's Report, an evaluation has been conducted to measure the effectiveness of controls and procedures as of December 31, 2017 used for the preparation of reporting documents.



# **Internal Control over Financial Reporting**

The Chief Executive Officer and the Chief Financial Officer of the Corporation are in charge of establishing and maintaining an adequate internal control system in regard to financial reporting.

As stated in the 2017 annual Management's Report, management has evaluated the effectiveness of internal control over financial reporting as of December 31, 2017.

# **Changes to Internal Control over Financial Reporting**

No changes in the Corporation's internal control over financial reporting occurred during the first six months of 2018 that materially affected, or are reasonably likely to materially affect, internal control over financial reporting.

#### 14. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2017 annual Management's Report, which are incorporated herein by reference:

- · Exchange rates
- Interest rates
- Prices
- Credit
- Liquidity
- Economic conditions
- Warranties
- Competition
- Dependence on key distributors and large customers

- Dependence on the U.S. market
- · Fluctuation in raw material prices
- · Laws and regulations
- Information system
- Business acquisitions and their Integration
- Tax credits
- Deferred tax assets
- Lawsuits

# 15. Subsequent events

On July 10, 2018, Savaria announced that it had entered into an agreement with Garaventa Accessibility AG ("Garaventa") pursuant to which Savaria would acquire all of the issued and outstanding shares of Garaventa, for a total purchase price of approximately \$97.8 M (CHF 74 M). Established in 1978 as the accessibility division of the former Garaventa Holding AG (now the Doppelmayr/Garaventa Group), Garaventa manufactures a wide range of wheelchair lifts, including inclined platform lifts, vertical platform lifts and portable wheelchair lifts for persons with disabilities. It also manufactures a full suite of residential elevators and commercial limited use, limited application (LULA) elevators. This acquisition will be accounted for in accordance with IFRS 3, *Business combinations*. The Corporation paid a deposit of \$5 M (CHF 3.8 M) during the 2<sup>nd</sup> quarter of 2018.

On July 20, 2018, the Corporation completed the acquisition of Visilift, which manufactures and markets round and octagonal panoramic glass or acrylic elevators for the residential market; it had paid a deposit towards the acquisition in August 2017. The total consideration amounts to \$6.4 M (\$5 M US) of which \$4.4 M (\$3.5 M US) has been paid on the date of the agreement and \$2 M (\$1.5 M US) will be paid upon the completion of certain



closing conditions. In addition to the Purchase Price, Visilift will have the opportunity to earn an additional payment of \$3.9 M (\$3 M US) upon achieving certain performance metrics over a three-year period.

#### 16. Outlook

Savaria plans to further its growth of the last years and is optimistic over its continuing growth potential driven by the aging population and people's desire to age at home.

The development of a new product line of ceiling lifts is progressing at our research and development center in Magog, Quebec. In the United States, these products are distributed by the Span subsidiary, which staffs 33 sales representatives serving this market; marketing began in the first quarter of 2018.

The acquisition of Visilift will expand our elevators offering by adding a deluxe circular or octagonal elevator requiring no shaft. Sales began in the first quarter of 2018. In addition to North America, this product will be available on the international market, such as Australia, China and Europe.

In December 2017, Savaria purchased the assets of Master Lifts, a reseller of accessibility products and elevators. Master Lifts's purchases of Savaria products from our Chinese subsidiary account for approximately 50% of their purchases. We plan to increase this percentage to 75% by the end of 2018.

Savaria remains abreast of strategic acquisition opportunities that would allow it to further its growth and strengthen its key player position in the accessibility market.

Factoring in the benefits of the acquisition of Master Lifts that was completed in December 2017, as well as our new *Vuelift* elevators, we forecast revenue of approximately \$268 M and adjusted EBITDA in a range of \$42.5-\$44.5 M for fiscal 2018. These forecasts do not include the acquisition of H.E.S. in April 2018 nor the impact of any acquisitions that might take place in the remainder of 2018.

August 8, 2018





# SAVARIA CORPORATION CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS AS AT JUNE 30, 2018

(Unaudited and not reviewed by the Corporation's independent auditors)

# CONSOLIDATED INTERIM STATEMENTS OF FINANCIAL POSITION

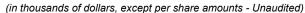


(in thousands of dollars - Unaudited)

	Note	J	lune 30,	Dec	cember 31,
			2018		2017
				,	cast - see
Assets					note 4)
Current assets					
Cash		\$	73,336	\$	7,719
Trade and other receivables		Ψ	29,240	Ψ	24,483
Income taxes receivable			423		86
Derivative financial instruments	12		162		466
Inventories			45,832		39,541
Prepaid expenses			2,869		2,441
Deposit			627		627
Total current assets			152,489		75,363
Non-current assets					
Derivative financial instruments	12		70		1,921
Long-term loans			21		21
Fixed assets			37,118		35,407
Intangible assets and goodwill	5		104,165		101,375
Deposit on a business acquisition	14		9,464		4,426
Deposits on purchases of fixed assets			23		205
Other long-term assets			237		196
Deferred tax assets			3,212		1,767
Total non-current assets			154,310		145,318
Total assets		\$	306,799	\$	220,681
Liabilities					
Current liabilities					
Trade and other payables		\$	24,443	\$	21,651
Dividend payable		Ψ	1,345	Ψ	1,238
Income taxes payable			1,526		465
Deferred revenues			6,443		5,107
Derivative financial instruments	12		422		279
Current portion of long-term debt	6		1,786		1,552
Warranty provisions			989		954
Total current liabilities			36,954		31,246
Non-current liabilities					
Long-term debt	6		59,367		38,514
Warranty provisions			754		740
Other long-term liabilities			935		993
Income taxes payable			639		682
Derivative financial instruments	12		934		-
Deferred tax liabilities			9,516		9,723
Total non-current liabilities			72,145		50,652
Total liabilities			109,099		81,898
Equity					
Share capital	7		178,320		120,394
Contributed surplus			3,707		3,298
Accumulated other comprehensive loss			(1,087)		(1,691)
Retained earnings			16,760		16,782
Total equity			197,700		138,783
Total liabilities and equity		\$	306,799	\$	220,681

Diluted

#### CONSOLIDATED INTERIM STATEMENTS OF NET INCOME





Periods of Periods of three months ended June 30, six months ended June 30, 2018 2018 Note 2017 2017 (restated \*) (restated \*) Revenue 64,235 39,841 120,827 71,504 13 \$ \$ \$ \$ 80,396 Cost of sales 42,533 26,718 47,536 **Gross margin** 21,702 13,123 40,431 23,968 **Operating expenses** Administrative 4,729 3,186 9,330 5,736 Selling 14,088 6,028 7,464 3,356 Engineering 1,199 622 2,375 1,296 Research and development 477 235 964 516 13,869 7,399 26,757 13,576 Other (income) expenses 1,277 (847)1,252 (502)8 Operating income 8,680 4,472 9,115 14,176 Finance income 9 (874)(146)(980)(263)962 344 Finance costs 1,457 620 9 Net finance costs 88 198 477 357 Income before income tax 8,592 4,274 13,699 8,758 Income tax expense 3,551 2,657 2,216 1,510 \$ \$ Net income 6,376 \$ 2,764 \$ 10,148 6,101 Earnings per share: 10 Basic \$ 0.15 \$ 0.07 \$ 0.24 \$ 0.16

\$

\$

0.07

\$

0.23

\$

0.16

0.14

<sup>\*</sup> The Corporation adopted IFRS 15 on January 1, 2018. The impact on comparative results following the adoption of this standard is described in Note 3.

# CONSOLIDATED INTERIM STATEMENTS OF COMPREHENSIVE INCOME (in thousands of dollars - Unaudited)



Periods of three months ended June 30.

Periods of six months ended June 30.

		three months	ended June 30,		six months e	nded June 30,	
	Note	2018		2017	2018		2017
Net income		\$ 6,376	\$	2,764	\$ 10,148	\$	6,101
Other comprehensive income (loss) Items that are or may be reclassified subsequently to income or loss:							
Change in the fair value of derivative financial instruments designated as cash flow hedges Deferred income tax		(2,228) 574 (1,654)		1,553 (400) 1,153	(3,230) 830 (2,400)		2,156 (555) 1,601
Losses on foreign exchange contracts transferred to net income in the current period  Deferred income tax		327 (84) 243		1,098 (282) 816	502 (129) 373		2,338 (601) 1,737
Gains on interest rate swap agreements transferred to net income in the current period Deferred income tax	12	(503) 133 (370)		- - -	(503) 133 (370)		
Net change in fair value of derivative financial instruments designated as cash flow hedges		(1,781)		1,969	(2,397)		3,338
Unrealized net gains (losses) on translation of financial statements of foreign operations		1,330		(104)	3,485		(31)
Net investment hedge, net of tax		(245)		-	(484)		-
Other comprehensive income (loss), net of income tax		(696)		1,865	604		3,307
Total comprehensive income		\$ 5,680	\$	4,629	\$ 10,752	\$	9,408

# CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY Period of six months ended June 30, 2017 (in thousands of dollars - Unaudited)



2017 Share capital and warrants **Accumulated** other Number Contributed comprehensive Retained Share capital Warrants Amount surplus loss earnings **Total equity** Balance at January 1, 2017 36,353,947 1,866,500 \$ 72,791 \$ \$ 82,985 2,587 \$ (4,050)11,657 \$ Total comprehensive income Net income 6,101 6,101 Other comprehensive income: Change in the fair value of derivative financial instruments designated as cash flow hedges, net of tax 1,601 1,601 Losses on foreign exchange contracts transferred to net income in the current period, net of tax 1,737 1,737 Unrealized net gains on translation of financial statements of foreign operations (31)(31)Other comprehensive income 3,307 3,307 Total comprehensive income \$ \$ \$ 3,307 \$ 6,101 9,408 Transactions with shareholders, recorded directly in equity Shares issued in relation to a private placement (note 7) 2,760,000 38,364 38,364 (1,406)(1,406)Share issue costs, net of tax (note 7) Stock-based compensation 298 298 Exercise of stock options (note 7) 196,667 890 (123)767 1,866,500 (1,866,500)7,933 7,933 Exercise of warrants (note 7) (5,037) Dividends on common shares (note 7) (5,037)Total transactions with shareholders 4.823.167 (1,866,500)47.187 40,919 175 (6,443)Balance at June 30, 2017 41,177,114 119,978 2,762 (743)\$ 11,315 133,312

Period of six months ended June 30, 2018

(in thousands of dollars - Unaudited)

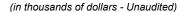
# CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY





2018 **Accumulated** other Share capital Contributed comprehensive Retained Number **Amount** surplus loss earnings **Total equity** Balance at January 1, 2018 41,250,448 120,394 3,298 (1,691) 16,782 138,783 Total comprehensive income 10,148 Net income 10,148 Other comprehensive income: Change in the fair value of derivative financial instruments designated as (2,400)(2,400)cash flow hedges, net of tax Losses on foreign exchange contracts transferred to net income in the current period, net of tax 373 373 Gains on interest rate swap agreements transferred to net income in the current period (370)(370)Unrealized net gains on translation of financial statements of foreign operations 3,485 3,485 Change in net investment hedge, net of tax (484)(484)Other comprehensive income 604 604 \$ \$ \$ 604 10,148 10,752 Total comprehensive income Transactions with shareholders, recorded directly in equity Shares issued in relation to a placement (note 7) 3,450,000 57,270 57,270 Share issue costs, net of tax (note 7) (2,529)(2,529)Stock-based compensation 510 510 Exercise of stock options (note 7) 135,001 656 (101)555 Dividends on common shares (note 7) (7,641)(7,641)Total transactions with shareholders 3,585,001 57,926 409 (10,170)48,165 44,835,449 \$ 3,707 \$ \$ 16,760 197,700 Balance at June 30, 2018 \$ 178,320 (1,087)

#### CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS





Periods of Periods of three months ended June 30, six months ended June 30, 2017 2017 2018 2018 Note Cash flows related to operating activities Net income \$ 6,376 \$ 2,764 \$ 10,148 \$ 6.101 Adjustments for: Depreciation of fixed assets 709 444 1,359 812 Amortization of intangible assets 1,203 211 2,395 398 Income tax expense 2,216 1,510 3,551 2,657 Stock-based compensation 295 212 510 298 Unrealized foreign exchange losses (gains) (74)383 (189)574 Finance costs 9 891 152 1,336 334 Others (49)4 (123)(22)5,680 18,987 11,567 11,152 Net changes in non-cash operating items 11 (3,032)(1,997)(6,771)(2,607)Proceeds from long-term loans 12 (3,074)Income tax paid (1,524)(1,175)(3,267)Net cash related to operating activities 7,011 2,511 9,142 5,290 Cash flows related to investing activities **Business acquisitions** (1,058)(98,339)(1,058)(102,396)4 Deposit on a business acquisition 14 (5,038)(5,038)Deposits on purchases of fixed assets (3.823)(3.891)Additions to fixed assets (1,147)(491)(2.253)(764)Increase in intangible assets (940)(558)(1,265)(864)(103,211)Net cash related to investing activities (8,183)(9,614)(107,915)Cash flows related to financing activities Increase in long-term debt 6 50.000 35,333 50.000 35,333 Repayment of long-term debt (30,786)(15,129)(29,446)(16,036)Interest paid (732)(77)(1,116)(241)Transaction costs related to a long-term debt (387)(706)(387)(706)Proceeds from the issuance of common shares in relation to a placement, net of transaction fees 7 53,830 36,452 53,830 36,452 Proceeds from exercise of stock options 531 371 555 767 Proceeds from exercise of warrants 2,263 7,933 Dividends paid on common shares 7 (3,821)(2,673)(7,534)(5,037)Net cash related to financing activities 68,635 55,834 65,902 58,465 (44,160)Net change in cash 67,463 (44,866)65,430 Cash at the beginning of the period 51,749 5,830 7,719 51,230 Unrealized foreign exchange gain (loss) on cash held in foreign currencies 187 (297)43 (110)Cash at the end of the period \$ 73,336 \$ 6,773 \$ 73,336 \$ 6,773

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

#### 1 . Reporting Entity

Savaria Corporation is a company domiciled in Canada. The address of its registered office is 4350 Chomedey Highway, Laval, Québec. The condensed consolidated interim financial statements of the Corporation as at and for the periods ended June 30, 2018 and 2017 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is one of North America's leaders in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into three operating segments: the *Accessibility* segment, the *Adapted Vehicles* segment and the *Span* segment as described in note 13 "Operating Segments". The Corporation realizes approximately 66% of its revenue outside of Canada, mainly in the United States.

The consolidated financial statements of the Corporation as at and for the year ended December 31, 2017 are available upon request from the Corporation's registered office, at www.savaria.com or on SEDAR's website at www.sedar.com.

#### 2. Basis of Presentation

#### **Statement of Compliance**

These condensed consolidated interim financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including IAS 34.

These condensed consolidated interim financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the annual financial statements of the Corporation and the notes thereto for the year ended on December 31, 2017. These condensed consolidated interim financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on August 8, 2018.

# 3 . Significant Accounting Policies

The condensed consolidated interim financial statements have been prepared following the same accounting policies used in the annual consolidated financial statements for the year ended December 31, 2017, except for the adoption of new accounting standards as outlined below.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these condensed consolidated interim financial statements, unless otherwise indicated.

#### **New Accounting Standards Adopted**

The following new standards, and amendments to standards and interpretations have been applied in preparing the condensed consolidated interim financial statements as at June 30, 2018. The adoption of these new standards has not had a material impact on the financial statements.

#### Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)

On June 20, 2016, the IASB issued amendments to IFRS 2, *Share-based Payment*, clarifying how to account for certain types of share-based payment transactions. As a practical simplification, the amendments can be applied prospectively.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

#### 3 . Significant Accounting Policies (continued)

#### **New Accounting Standards Adopted (continued)**

#### Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)(continued)

The amendments provide requirements on the accounting for:

- the effects of vesting and non-vesting conditions on the measurement of cash-settled share-based payments;
- · share-based payment transactions with a net settlement feature for withholding tax obligations; and
- · a modification to the terms and conditions of a share-based payment that changes the classification of the transaction from cash-settled to equity-settled.

#### IFRS 9 - Financial Instruments

In July 2014, the IASB issued the complete IFRS 9 (IFRS 9 (2014)). IFRS 9 must be applied retrospectively with some exemptions. Prior-period restatement is not required and is permitted only if the information is available without the use of hindsight.

IFRS 9 (2014) introduces new requirements for the classification and measurement of financial assets. Under IFRS 9 (2014), financial assets are classified and measured at amortized cost based on the business model in which they are held and the characteristics of their contractual cash flows. The standard introduces additional changes relating to financial liabilities. It also amends the impairment model by introducing a new "expected credit loss" model for calculating impairment. IFRS 9 (2014) also includes a new general hedge accounting standard which aligns hedge accounting more closely with risk management. This new standard does not fundamentally change the types of hedging relationships or the requirement to measure and recognize ineffectiveness. However it will provide more hedging strategies that are used for risk management to qualify for hedge accounting and introduce more judgment to assess the effectiveness of a hedging relationship. Special transitional requirements have been set for the application of the new general hedging model.

IFRS 9 (2014) presents a few differences with IFRS 9 (2013), early adopted by the Corporation on April 1, 2014. The adoption of this new standard has not had a material impact on the condensed consolidated interim financial statements.

#### IFRS 15 - Revenue from Contracts with Customers

In May 2014, the IASB issued IFRS 15 Revenue from Contracts with Customers. IFRS 15 replaces IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers, and SIC 31 Revenue – Barter Transactions Involving Advertising Services.

The standard contains a single model that applies to contracts with customers and two approaches to recognizing revenue: at a point in time or over time. The model features a contract-based five-step analysis of transactions to determine whether, how much and when revenue is recognized. New estimates and judgmental thresholds have been introduced, which may affect the amount and/or timing of revenue recognized.

The new standard applies to contracts with customers. It does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other IFRS.

At contract inception, the Corporation shall assess the goods and services promised in a contract with a customer and shall identify as a performance obligation each promise to transfer to the customer either (i) a good or service (or a bundle of goods and services) that is distinct; or (ii) a series of distinct goods or services that are substantially the same and that have the same pattern of transfer to the customer.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

#### 3 . Significant Accounting Policies (continued)

#### IFRS 15 - Revenue from Contracts with Customers (continued)

For each performance obligation identified, the Corporation shall determine at contract inception, according to the moment when control of the good or service is transferred, whether it satisfies the performance obligation over time or at a point in time. If the Corporation does not meet the criteria listed below, this implies that the performance obligation will be satisfied at a point in time. The Corporation transfers control of a good or service over time and, therefore, satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Corporation's performance as it performs;
- the Corporation's performance creates or enhances an asset that the customer controls as the asset is created or enhanced;
- the Corporation's performance does not create an asset with an alternative use to the Corporation and the Corporation has an enforceable right to payment for performance completed to date.

Adoption of this standard has the following impact:

- Freight revenue and expense: the Corporation used to book the net of freight revenue and expense in its cost of sales since it generally invoiced customers the same amount as it was charged by freight companies. In line with IFRS 15, it has been determined that freight is a service that is distinct from the sale of goods; amounts charged to customers must, therefore, be booked among revenue while amounts charged by freight companies must be booked in cost of sales. This change has had no impact on the Corporation's net income, but it has increased both revenue and cost of sales in the same amount. In order to take into account this change on the comparative results for 2017, revenue and cost of sales have both been increased by \$707,000 for the second quarter and by \$1,244,000 for the first half of the year.
- · Vehicle conversion and adaptation revenue: the Corporation used to book vehicle conversion and adaptation revenue on customer-owned vehicles at the time of delivery of the product. In line with IFRS 15, it has been determined that these revenues must be recognized over time according to the advancement of work. This change has had no significant impact on the Corporation's revenue or net income.
- Maintenance revenue: the Corporation used to book revenue related to maintenance contracts on a straight-line basis over the contract period. In line with IFRS 15, it has been determined that these revenues must be booked based on when each maintenance service is provided. This change has had no significant impact on the Corporation's revenue or net income.
- · Initial franchise fees and renewal fees: the Corporation used to book revenue from initial franchise fees at the start of the franchise's activities or at the renewal date, whichever applied. In line with IFRS 15, it has been determined that these revenues provide access to the franchisor's intellectual property and must, therefore, be spread over the period covered by the agreement. This change has had no significant impact on the Corporation's revenue or net income.

#### IFRIC 22 - Foreign Currency Transactions and Advance Consideration

On December 8, 2016, the IASB issued IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration. The Interpretation clarifies which date should be used for translation when a foreign currency transaction involves an advance payment or receipt.

The Interpretation clarifies that the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) is the date on which the Corporation initially recognizes the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

### 3 . Significant Accounting Policies (continued)

### IFRIC 22 - Foreign Currency Transactions and Advance Consideration (continued)

The Interpretation has been applied prospectively to all assets, expenses and income in the scope of the Interpretation initially recognized on or after the beginning of the reporting period in which the Corporation first applied the Interpretation, which is January 1, 2018.

### 4 . Business Acquisitions

### (i) Span-America Medical Systems, Inc.

On June 16, 2017, the Corporation acquired the shares of Span-America Medical Systems, Inc. ("Span"). Span manufactures and markets a comprehensive line of therapeutic support surfaces and other pressure management products for the medical market, medical beds for the long-term care market as well as foam mattress overlays and pillows for the consumer market and certain products for the industrial market, mainly foam products. This acquisition delivers three key benefits that will help Savaria achieve its long-term strategic growth objectives. Firstly, it adds a complementary product line to its accessibility portfolio. Secondly, it provides it with a new distribution channel into the institutional and government markets, which will complement its existing dealer network and Silver Cross retail outlets. Finally, it increases its US presence, allowing it to be closer to its customer base.

The total consideration amounts to \$107,204,000 (\$81,019,000 US) paid on the date of acquisition. Acquisition related costs amounting to \$1,273,000, have been included in other expenses in 2017. In addition to its cash on hand, the Corporation drew from the Corporation's revolving credit facility and a private placement to finance the purchase price payable under this transaction.

The purchased assets are mainly cash, accounts receivable, inventories, fixed and intangible assets, and goodwill; the latter arising from the synergies between Savaria and Span. The goodwill has been allocated to the *Span* operating segment and will be non-deductible for tax purposes.

### (ii) Master Lifts Pty Ltd

On December 14, 2017, the Corporation acquired the assets of Master Lifts Pty Ltd ("Master Lifts") by way of its newly created subsidiary Savaria (Australia) Pty Ltd. Master Lifts is a leading elevator dealer based in Brisbane, Australia. The acquisition of Master Lifts provides Savaria with a national sales platform to gain access to the Australian market. The total consideration amounts to \$3,830,000 (\$3,910,000 AU), having a fair value of \$3,816,000 (\$3,849,000 AU), of which \$2,857,000 (\$2,910,000 AU) has been paid on the date of acquisition and \$973,000 (\$1,000,000 AU), having a fair value of \$959,000 (\$967,000 AU), will be payable over a two-year period upon the achievement of certain annual performance metrics. The fair value of the contingent consideration has been established according to the income approach, which is based on an estimate of the amounts and timing of projected cash flows. Acquisition related costs amounting to \$386,000, of which \$167,000 have been recorded in 2017 and \$219,000 in the first quarter of 2018, have been included in other expenses. The amounts paid came from the Corporation's revolving credit facility.

The purchased assets are mainly inventories, fixed and intangible assets, and goodwill; the latter arising from the synergies between Savaria and Master Lifts and the additional sales of accessibility products that will result from them. The goodwill will be allocated to the *Accessibility* operating segment.

## Purchase price allocation of acquisitions completed in 2017

As at June 30, 2018, the Corporation has finalized the allocation of the consideration paid between the identifiable net assets and the goodwill of the Span acquisition, but has not finalized Master Lifts' since the information required to confirm the fair value of certain assets and liabilities has not been obtained yet. The Corporation will finalize the allocation of the consideration paid as it obtains further information.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

### 4 . Business Acquisitions (continued)

### Purchase price allocation of acquisitions completed in 2017 (continued)

The following table presents the preliminary allocation of the consideration paid as presented as at December 31, 2017, the adjustments made in the first quarter of 2018 as well as the allocation as at June 30, 2018. In conformity with IFRS 3, *Business Combinations*, the acquisitions have been accounted for using the acquisition method and the adjustments to the purchase price allocation for the evaluation period have been booked as at December 31, 2017 (recast).

				Span					M	aster Lifts		
	alloc	eliminary cation as at c. 31, 2017	Adj	ustments		Final cation as at ne 30, 2018	allo	reliminary cation as at c. 31, 2017	Ad	justments	alloc	djusted cation as at e 30, 2018
Assets acquired		•				,		<u> </u>				•
Current assets	\$	31,722	\$	-	\$	31,722	\$	1,510	\$	-	\$	1,510
Fixed assets		12,406		-		12,406		157		-		157
Intangible assets and goodwill Intangible assets :		-		-		-		3,028		420		3,448
Trademarks		9,195		-		9,195		-		-		-
Client lists		28,350		-		28,350		-		-		-
Backlog of orders		925		-		925		-		-		-
Patents		986		-		986		-		-		-
Goodwill		47,734		465		48,199		-		-		-
Other non-current assets		198		-		198		-		-		-
Liability assumed	\$	131,516	\$	465	\$	131,981	\$	4,695	\$	420	\$	5,115
Current liabilities		9,020				9,020		1,005				1,005
Other long-term liabilities		301		- 726		1,027		1,003		_		1,003
Deferred tax liabilities		14,991		(261)		14,730		-		252		252
Boloffod tax habilitios	\$	24,312	\$	465	\$	24,777	\$	1,047	\$	252	\$	1,299
Fair value of net assets	Ψ	21,012	Ψ	100	_	=-,	Ψ	1,011	Ψ		_	.,200
acquired Less:	\$	107,204	\$	-	\$	107,204	\$	3,648	\$	168	\$	3,816
Cash in acquired business Contingent consideration		8,865		-		8,865		-		-		-
payable		-		-		-		791		168		959
Consideration given	\$	98,339	\$	-	\$	98,339	\$	2,857	\$	-	\$	2,857

## Purchase price allocation of the acquisition completed in 2018

### H.E.S. Elevator Services Inc.

On April 12, 2018, the Corporation acquired the assets of H.E.S. Elevator Services Inc. ("H.E.S.") by way of its subsidiary Savaria USA Inc. H.E.S. is an elevator dealer based in Denver, Colorado. This acquisition will complement the asset purchase of luxury elevator maker, Visilift, in Colorado, and will help strengthen our direct sales and installation presence in this market. The total consideration amounts to \$1,321,000 (\$1,040,000 US), of which \$1,058,000 (\$840,000 US) has been paid on the date of acquisition and \$263,000 (\$200,000 US) will be payable twelve months after the date of acquisition. Acquisition related costs amounting to \$40,000, of which \$25,000 have been recorded in the first quarter and \$15,000 in the second quarter of 2018, have been included in other expenses. The amounts paid came from the Corporation's available cash on hand.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

### 4. Business Acquisitions (continued)

### Purchase price allocation of the acquisition completed in 2018 (continued)

The purchased assets are mainly accounts receivable, inventories, fixed and intangible assets, and goodwill; the latter arising from the synergies between Savaria and H.E.S. and the additional sales of accessibility products that will result from them. The goodwill has been allocated to the *Accessibility* operating segment. As at June 30, 2018, the Corporation hadn't finalized the allocation of the consideration paid between the identifiable net assets and the goodwill of this business acquisition. The information required to confirm the fair value of certain assets and liabilities has not been obtained yet. The Corporation will finalize the allocation of the consideration paid as it obtains further information. The following table presents the preliminary allocation of the consideration paid according to the information gathered to date. In conformity with IFRS 3, *Business combinations*, the acquisition has been accounted for using the acquisition method.

	2018
Assets acquired	
Current assets	\$ 456
Fixed assets	180
Intangible assets and goodwill	1,016
	\$ 1,652
Liabilities assumed	
Current liabilities	313
Deferred tax liability	281
	\$ 594
Fair value of net assets acquired and cash flows related to the acquisitions	\$ 1,058

The following table provides the revenue and net income contributions of the business acquisition that has taken place in 2018, from the date of acquisition and those estimated as if the acquisition had occurred on January 1, 2018. These estimates were prepared using historical information obtained from the acquiree and do not reflect the acquisition costs nor the benefits of integration activities, synergies and changes to historical transactions that may have resulted had the acquisition actually occurred on January 1, 2018. Estimated amounts are not necessarily indicative of the results of operations of the acquired business that would have resulted had the acquisition actually occurred on January 1, 2018, nor the results that may be obtained in the future.

Since	the date	of acquisition	Since January 1 <sup>st</sup>				
Rev	enue	Net income	Rev	venue	Net inc	ome	
\$	567	\$ 36	\$	1,431	\$	79	

## 5 . Intangible Assets and Goodwill

	June 30, 2018	Dec	cember 31, 2017
	2010	,	ecast - see note 4)
Intangible assets Goodwill Intangible assets and goodwill from acquisitions (note 4), net of accumulated	\$ 40,005 59,932	\$	40,134 58,213
amortization and foreign exchange reevaluation	4,228		3,028
	\$ 104,165	\$	101,375

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

### 5 . Intangible Assets and Goodwill (continued)

### Goodwill

June 30, 2018	December 31, 2017	
	(recast - see note 4)	
\$ 58,213	\$ 9,156	
-	51,049	
1,719	(1,992)	
\$ 59,932	\$ 58,213	
	\$ 58,213 - 1,719	2018 2017  (recast - see note 4)  \$ 58,213 \$ 9,156  - 51,049  1,719 (1,992)

### 6 . Long-term Debt

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2018
Balance as at January 1	\$ 40,066
Net increase in the revolving credit facility	(23,961)
Increase in other long-term debts	50,009
Increase through a business combination	281
Repayment of other long-term debts	(5,485)
Capitalized finance costs on long-term debt	17
Transaction costs related to loans	(387)
Reversal of transactions costs related to loans repaid during the year	122
Impact of the change in foreign exchange rates on the US dollar debt	491
Balance as at June 30	\$ 61,153

On April 3, 2018, the Corporation entered into an amended and restated credit agreement. The agreement amends and restates the original credit agreement by (i) providing the term facility of \$50,000,000 for which the funds were received on April 3, 2018; (ii) adding the option to draw in euros; and (iii) extending by one year the maturity date of the \$110,000,000 revolving facility to April 3, 2023. The interest rate of the term facility is covered by an interest rate swap (note 12). Only the interest is payable on a monthly basis. The credit facility is secured by the assets of the Corporation.

### 7 . Share Capital

During the first half of 2018, the Corporation issued 135,001 common shares (2017-196,667) at an average price of \$4.10 per share (2017-\$3.90) following the exercise of stock options. The average closing price on the exercise dates was \$16.68 (2017-\$13.19). These exercises resulted in an increase in share capital of \$656,000 (2017-\$890,000) and a decrease in contributed surplus of \$101,000 (2017-\$123,000). At June 30, 2018, 2,148,331 options are outstanding (2017-2,009,999) at a weighted average exercise price of \$9.92 per share (2017-\$8.08). During the same period, no warrants were exercised (2017-1,866,500, exchanged for the same number of common shares at a price of \$4.25 per share, resulting in an increase in share capital of \$7,933,000).

During the first half of 2018, the Corporation declared dividends totaling 18 cents per share; the same amount per share was paid during this period (2017-\$13 cents per share declared and paid).

On May 4, 2018, the Corporation completed a bought deal financing consisting of 3,450,000 common shares (private bought deal of 2,760,000 common shares in 2017) at a price of \$16.60 per share (\$13.90 in 2017), for gross proceeds to the Corporation of \$57,270,000 (\$38,364,000 in 2017), and proceeds net of transaction fees of \$3,440,000 (\$1,912,000 in 2017) of \$53,830,000 (\$36,452,000 in 2017). Transaction fees after tax amount to \$2,529,000 (\$1,406,000 in 2017).

### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

## 8 . Other (Income ) Expenses

	41	Periods of three months ended June 30,				Periods of six months ended June 30,				
	ti	2018	enaea	2017		2018	enaea	2017		
Business acquisition costs, realized and unrealized, related to administrative expenses Proceeds from an insurance claim Others	\$	763 (1,611) 1	\$	1,263 - (11)	\$	1,120 (1,611) (11)	\$	1,302 - (25)		
	\$	(847)	\$	1,252	\$	(502)	\$	1,277		

### 9 . Finance Income and Finance Costs

		Periods of					Periods of				
		th	ree months	ended	June 30,		six months e	ended June 30,			
	Note		2018		2017		2018		2017		
Interest income Net gain on foreign currency exchange		\$	155 216	\$	146 -	\$	158 319	\$	263 -		
Gain on a financial instrument	12		503		-		503		-		
Finance income		\$	874	\$	146	\$	980	\$	263		
Interest on long-term debt		\$	813	\$	117	\$	1,219	\$	262		
Interest and bank charges			78		35		117		72		
Financing charges			71		63		121		63		
Net loss on foreign currency exchange			-		129		-		223		
Finance costs		\$	962	\$	344	\$	1,457	\$	620		

### 10 . Earnings per Share

The following table presents a reconciliation of basic and diluted earnings per share:

	th	Perio	-	Periods of six months ended June 30,					
		2018	18 2017		2018			2017	
Net income Basic earnings per share: Basic weighted average number of common shares	\$	6,376	\$	2,764	\$	10,148	\$	6,101	
outstanding	43	3,617,671		39,658,364	4	12,435,726		38,247,656	
Basic earnings per share	\$	0.15	\$	0.07	\$	0.24	\$	0.16	
Diluted earnings per share: Basic weighted average number of common shares outstanding Effect of potentially dilutive common shares Diluted weighted average number of common shares outstanding Diluted earnings per share		8,617,671 878,343 1,496,014 0.14		39,658,364 983,088 40,641,452 <b>0.07</b>		12,435,726 906,628 13,342,354 0.23	\$	38,247,656 892,600 39,140,256 <b>0.16</b>	

At June 30, 2018, 320,000 options for the period of three months and none for the period of six months (2017-250,000 and 510,000) have been excluded from the diluted weighted average number of common shares calculation as their effect would have been anti-dilutive.

The average market value of the Corporation's shares for purposes of calculating the dilutive effect of stock options is based on quoted market prices for the period during which the options were outstanding.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

### 11 . Net Changes in Non-cash Operating Items

		Perio	ods o	f	Periods of					
	t	three months	ende	d June 30,		six months ended June 30,				
		2018 2017			2018		2017			
Trade and other receivables Inventories	\$	(2,557) (3,374)	\$	(3,506) 827	\$	(3,954) (5,498)	\$	(3,487) 354		
Prepaid expenses		811		572		(395)		(104)		
Trade and other payables		1,309		598		2,092		507		
Deferred revenues		682		(480)		935		134		
Warranty provision		97		(8)		49		(11)		
	\$	(3,032)	\$	(1,997)	\$	(6,771)	\$	(2,607)		

### 12 . Financial Instruments

### Fair values versus carrying amounts

The following table shows the carrying amounts and fair values of financial assets and financial liabilities. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	June 30, 2018			018	December 31, 2017			
	Carrying amount		i	Fair value	Carrying amount		F	air value
						(recast - s	see no	ote 4)
Assets carried at fair value								
Foreign exchange forward contracts	\$	232	\$	232	\$	2,185	\$	2,185
Interest rate swap agreements		-		-		202		202
	\$	232	\$	232	\$	2,387	\$	2,387
Liabilities carried at fair value								
Foreign exchange forward contracts	\$	1,050	\$	1,050	\$	279	\$	279
Interest rate swap agreements		306		306		-		-
	\$	1,356	\$	1,356	\$	279	\$	279
Liabilities carried at amortized cost								
Long-term debt	\$	61,153	\$	61,141	\$	40,066	\$	40,052

The table below indicates the presentation of the derivative financial instruments in the Statement of Financial Position.

	June 30, 2018	De	cember 31, 2017
Current assets			
Foreign exchange derivatives	\$ 162	\$	466
Non-current assets			
Foreign exchange derivatives	\$ 70	\$	1,719
Interest rate derivatives	-		202
	\$ 70	\$	1,921
Current liabilities			
Foreign exchange derivatives	\$ 422	\$	279
Non-current liabilities			
Foreign exchange derivatives	\$ 628	\$	-
Interest rate derivatives	306		-
	\$ 934	\$	-

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

### 12 . Financial Instruments (continued)

### Fair values versus carrying amounts (continued)

All of these financial instruments are Level 2, except for long-term debt which is Level 3. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rate swap arrangements is estimated by discounting the difference between the contractual interest rate and market rates over the value of the loans. Fair value of long-term debt is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date. Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

#### **Risk Management**

### **Currency risk**

The Corporation is exposed to currency risk on financial assets and liabilities, revenues and purchases that are denominated in a currency other than the respective functional currencies of the group's entities. Canadian entities are exposed to US dollars, while entities having a functional currency other than the Canadian dollar (foreign operations) are not significantly exposed to currency risk. The Corporation partially compensates for these risks by purchasing materials in foreign currencies and by using foreign exchange forward contracts. Those contracts oblige the Corporation to sell US dollars at a fixed rate.

Management has implemented a policy to manage foreign exchange risk against the Corporation's functional currency. The objective of the policy is to minimize the risks related to foreign currency transactions, more specifically in US dollars, in order to protect the gross margin from significant fluctuations in the value of the Canadian dollar and to avoid management speculation on currency values. The Corporation manages this risk exposure by entering into various foreign exchange forward contracts. Pursuant to the policy, anticipated net inflows in US dollars can be hedged up to a maximum of 75%.

The following tables summarize the characteristics of the foreign exchange contracts:

As at June 30, 2018

Maturity	Туре	Weighted average exchange rate	Contractual amounts (in thousands of US dollars)
0 to 12 months 12 to 24 months 24 to 36 months 36 to 47 months	Sale Sale Sale Sale	1.3012 1.2969 1.2933 1.2799 1.2931	\$18,000 18,000 18,000 16,500 \$70,500

As at December 31, 2017

	ASC	it December 31, 2	2017
Maturity	Туре	Weighted average exchange rate	Contractual amounts (in thousands of US dollars)
0 to 12 months	Sale	1.2654	\$18,000
12 to 24 months	Sale	1.2982	18,000
24 to 36 months	Sale	1.3024	14,000
36 to 40 months	Sale	1.3070	4,000
		1.2890	\$54,000

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

#### 12 . Financial Instruments (continued)

#### Interest rate risk

The Corporation's interest rate risk arises from cash and long-term debt. Cash and borrowings issued at variable rates expose the Corporation to the risk of variance in cash flows due to changes in interest rates.

The Corporation analyzes its interest risk exposure on a continual basis and examines its renewal and refinancing options in order to minimize risks.

The Corporation has entered into the following interest rate swap agreements in order to minimize its risk to a variation in interest rates on a portion of its long-term borrowings. Two interest rate swap agreements were terminated during the second quarter of 2018 as it was no longer probable that the related borrowings would continue to exist. Hedge accounting has been discontinued and the cash flow hedge reserve for which future cash flows are no longer expected to be realized, in the amount of \$503,000, has been reversed to net income under Finance income.

	Fixed interest		Original of	nital		Balance						
Maturity	rate	Stamping fees	Original ca amour	•	Currency	,	June 30, 2018	Dec	ember 31, 2017			
July 2021 June 2022	1.18% 2.018%	1.50% 1.50%	, ,	200 500	CA US	\$	-	\$	5,413 16,971			
April 2023	2.52%	1.75%	\$ 50,		CA	\$	50,000	\$	10,971			

### 13 . Operating Segments

### Information about the operating segments

For the purpose of financial reporting, the business is structured into three reporting segments based on the markets they serve. The *Accessibility* segment includes manufacturing and distributing residential and commercial accessibility equipment for people with mobility challenges as well as the operation of a network of franchisees and corporate stores through which new and recycled accessibility equipment is sold. The *Adapted Vehicles* segment consists of converting, adapting and distributing vehicles for people with mobility challenges, for personal or commercial use. The *Span* segment includes the manufacturing and distribution of a comprehensive line of therapeutic support surfaces and other pressure management products for the medical market, medical beds for the long-term care market as well as foam mattress overlays and pillows for the consumer market and certain products for the industrial market, mainly foam products.

Period of three months ended June 30,

	Accessibility		Adapted Vehicles		Span		Head office		Inter-segment eliminations		Total	
2018 External revenues Income (loss) before income tax, interest, depreciation and	\$ 3	3,536	\$	7,276	\$	24,126	\$	-	\$	(703)	\$	64,235
amortization  Depreciation and amortization		7,803		600		3,868		(1,109)		-		11,162
expense		594		144		1,069		105		-		1,912
Interest expense		7		-		903		790		(887)		813
Interest income		1		-		-		1,041		(887)		155

## NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

## 13 . Operating Segments (continued)

## Information about the operating segments (continued)

Period of three months ended June 30,

	Accessibility	Adapted Vehicles	Span	Head office	Inter-segment eliminations	Total
2017						
External revenues (restated) *	\$ 29,495	\$ 7,038	\$ 3,428	\$ -	\$ (120)	\$ 39,841
Income (loss) before income						
tax, interest, depreciation and						
amortization	5,652	576	108	(1,401)	-	4,935
Depreciation and amortization						
expense	377	99	66	113	-	655
Interest expense	21	-	-	96	-	117
Interest income	10	-	-	136	-	146

Periods of

six months ended June 30,

	Acces	sibility	Adapted Vehicles		Span	Head office		Inter-segment eliminations		Total
2018 External revenues Income (loss) before income	\$	61,388	\$	14,289	\$ 46,270	\$	-	\$	(1,120)	\$ 120,827
tax, interest, depreciation and amortization  Depreciation and amortization		13,061		1,105	6,386		(2,038)		-	18,514
expense		1,134		308	2,103		209		-	3,754
Interest expense Interest income		19		-	1,762		1,184		(1,746)	1,219
Interest income		1		-	-		1,903		(1,746)	158
2017										
External revenues (restated) * Income (loss) before income tax, interest, depreciation and	\$	54,033	\$	14,255	\$ 3,428	\$	-	\$	(212)	\$ 71,504
amortization  Depreciation and amortization		10,314		1,285	108		(1,668)		-	10,039
expense		725		192	66		227		-	1,210
Interest expense		46		-	-		216		-	262
Interest income		17		1	-		245		-	263

	Ac	Accessibility		Adapted Vehicles		Span		Head office		er-segment iminations	Total	
June 30, 2018 Segment's assets Segment's liabilities	\$	122,496 96,739	\$	21,645 11,869	\$	130,184 90,734	\$	224,295 101,578	\$	(191,821) (191,821)	\$	306,799 109,099
December 31, 2017 (recast - see note 4) Segment's assets Segment's liabilities	\$	106,910 91,590	\$	20,890 11,717	\$	122,207 79,285	\$	151,900 80,532	\$	(181,226) (181,226)	\$	220,681 81,898

## NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

# 13 . Operating Segments (continued)

# **Desegregation of Revenue**

Periods of three months ended June 30,

				tnre	e mon	ths ended Ju	ne 30,			
	Ac	cessibility		dapted ehicles		Span		r-segment ninations		Total
2018										
Revenue by country										
Canada	\$	9,082	\$	7,247	\$	2,874	\$	(246)	\$	18,957
United States	Ψ	21,613	Ψ	29	Ą	20,643	Ψ	(457)	Ψ	41,828
Other countries		21,613		29		20,643 608		(457)		3,450
Other countries	\$	33,537	\$	7,276	\$	24,125	\$	(703)	\$	64,235
	,		,		Ť		<u> </u>	(	<u> </u>	
Major categories of revenue										
Accessibility equipment	\$	29,913	\$	-	\$	-	\$	(689)	\$	29,224
Installation and maintenance		3,517		-		-		-		3,517
Royalties		107		-		-		-		107
Vehicle conversions		-		6,252		-		-		6,252
Vehicle adaptation and maintenance		-		1,024		-		-		1,024
Therapeutic support surfaces		-		· -		18,513		-		18,513
Medical beds		-		-		5,612		(14)		5,598
	\$	33,537	\$	7,276	\$	24,125	\$	(703)	\$	64,235
Timing of revenue recognition										
Goods transferred at a point in time	\$	30,020	\$	7,276	\$	24,125	\$	(703)	\$	60,718
Services transferred over time		3,517								3,517
	\$	33,537	\$	7,276	\$	24,125	\$	(703)	\$	64,235
2017										
Revenue by country (restated) *										
Canada	\$	8,571	\$	6,796	\$	402	\$	(120)	\$	15,649
United States		18,256		27		2,888		-		21,171
Other countries		2,668		215		138		-		3,021
	\$	29,495	\$	7,038	\$	3,428	\$	(120)	\$	39,841
Major categories of revenue										
Accessibility equipment	\$	26,857	\$	_	\$	_	\$	(120)	\$	26,737
Installation and maintenance	, T	2,460	*	_	1	_	,	-	,	2,460
Royalties		178		_		_		_		178
Vehicle conversions		-		6,131		_		_		6,131
Vehicle adaptation and maintenance		_		907		_		_		907
Therapeutic support surfaces		_		-		2,733		_		2,733
Medical beds		_		_		695		_		695
IVICUICAL DEUS	\$	29,495	\$	7,038	\$	3,428	\$	(120)	\$	39,841
Timing of revenue recognition										
		07.005	•	7.000	Φ.	0.400	•	(400)	_	07.004
Goods transferred at a point in time	\$	27,035	\$	7,038	\$	3,428	\$	(120)	\$	37,381
Services transferred over time		2,460				-			_	2,460
	\$	29,495	\$	7,038	\$	3,428	\$	(120)	\$	39,841

### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of dollars - Unaudited)

### 13 . Operating Segments (continued)

## **Desegregation of Revenue (continued)**

Periods of six months ended June 30,

	<u> </u>		six months ended J								
	Ac	cessibility		Adapted /ehicles		Span		er-segment minations		Total	
2018											
Revenue by country											
Canada	\$	17,430	\$	14,193	\$	5,859	\$	(435)	\$	37,047	
United States		38,505	*	74	•	38,934	,	(685)	*	76,828	
Other countries		5,454		22		1,476		-		6,952	
	\$	61,389	\$	14,289	\$	46,269	\$	(1,120)	\$	120,827	
Major categories of revenue											
Accessibility equipment	\$	54,654	\$	_	\$	_	\$	(1,106)	\$	53,548	
Installation and maintenance	*	6,525	*	_	*	_	<b>"</b>	(1,100)	*	6,525	
Royalties		210		_		_		_		210	
Vehicle conversions				12,592		_		_		12,592	
Vehicle adaptation and maintenance		_		1,697		_		_		1,697	
Therapeutic support surfaces		-		-		35,195		_		35,195	
Medical beds		-		-		11,074		(14)		11,060	
	\$	61,389	\$	14,289	\$	46,269	\$	(1,120)	\$	120,827	
Timing of revenue recognition											
Goods transferred at a point in time	\$	54,864	\$	14,289	\$	46,269	\$	(1,120)	\$	114,302	
Services transferred over time	*	6,525	Ψ	14,203	۳	40,203	Ψ	(1,120)	۳	6,525	
Convided administration over time	\$	61,389	\$	14,289	\$	46,269	\$	(1,120)	\$	120,827	
2017											
Revenue by country (restated) *											
Canada	\$	15,480	\$	13,544	\$	402	\$	(212)	\$	29,214	
United States	*	34,932	,	33	1	2,888	,	-	*	37,853	
Other countries		3,621		678		138		_		4,437	
	\$	54,033	\$	14,255	\$	3,428	\$	(212)	\$	71,504	
Major categories of revenue											
Accessibility equipment	\$	49,254	\$	_	\$	_	\$	(212)	\$	49,042	
Installation and maintenance	•	4,419		-	_	-		-		4,419	
Royalties		360		_		_		_		360	
Vehicle conversions		-		12,462		-		-		12,462	
Vehicle adaptation and maintenance		-		1,793		-		-		1,793	
Therapeutic support surfaces		-		-		2,733		-		2,733	
Medical beds		-		-		695		-		695	
	\$	54,033	\$	14,255	\$	3,428	\$	(212)	\$	71,504	
Timing of revenue recognition											
Goods transferred at a point in time	\$	49,614	\$	14,255	\$	3,428	\$	(212)	\$	67,085	
Services transferred over time	Ψ	4,419	*	- 1,200	*	-	<b>—</b>	(2 12)	*	4,419	
	\$	54,033	\$	14,255	\$	3,428	\$	(212)	\$	71,504	
	1	- /	1	,	1	-,	'	( )	'	.,	

<sup>\*</sup> The Corporation adopted IFRS 15 on January 1, 2018. The impact on comparative results following the adoption of this standard is described in Note 3.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Tabular amounts are expressed in thousands of dollars - Unaudited)

### 14 . Subsequent Events

On July 10, 2018, Savaria announced that it has entered into an agreement with Garaventa Accessibility AG ("Garaventa") pursuant to which Savaria would acquire all of the issued and outstanding shares of Garaventa, for a total purchase price of approximately \$97,813,000 (CHF 74,000,000). Established in 1978 as the accessibility division of the former Garaventa Holding AG (now the Doppelmayr/Garaventa Group), Garaventa manufactures a wide range of wheelchair lifts, including inclined platform lifts, vertical platform lifts and portable wheelchair lifts for persons with disabilities. It also manufactures a full suite of residential elevators and commercial limited use, limited application (LULA) elevators. This acquisition will be accounted for in accordance with IFRS 3, *Business combinations*. The Corporation paid a deposit of \$5,038,000 (CHF 3,750,000) during the second quarter of 2018.

On July 20, 2018, the Corporation completed the acquisition of Visilift, LLC ("Visilift"), which manufactures and markets round and octagonal panoramic glass or acrylic elevators for the residential market; it had paid a deposit towards the acquisition in August 2017. The total consideration amounts to \$6,396,000 (\$5,000,000 US) of which \$4,426,000 (\$3,500,000 US) has been paid on the date of the agreement and \$1,970,000 (\$1,500,000 US) will be paid upon the completion of certain closing conditions. In addition to the Purchase Price, Visilift will have the opportunity to earn an additional payment of \$3,940,000 (\$3,000,000 US) upon achieving certain performance metrics over a three-year period.

